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Mississippi
Mills

FINAL BUDGET 2023



Mississippi
Mills

A Natural
Place
to
Grow

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MUNICIPALITY OF MISSISSIPPI MILLS
2023 Operating & Net Capital Budget Summary

Line #	DESCRIPTION	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual	2019 Actual	2018 Actual	2017 Actual	2016 Actual
TAX FUNDED SUMMARY:											
1	GENERAL REVENUE	- 29,602,001.31	- 27,466,753.38	- 2,135,247.92	7.77%	- 28,152,183.18	- 26,080,746.81	- 25,133,921.48	- 24,640,302.23	- 23,263,305.30	- 22,132,060.59
2	COUNCIL	307,879.85	219,917.00	87,962.85	40.00%	180,668.39	186,264.68	196,071.49	272,776.89	251,264.54	238,030.56
3	ADMINISTRATION	2,325,427.62	2,176,643.90	148,783.72	6.84%	4,014,341.59	2,610,247.73	1,935,838.24	2,121,177.90	1,366,187.27	1,184,710.86
4	ADMINISTRATION BUILDINGS	656,060.00	484,100.26	171,959.74	35.52%	402,085.92	446,210.50	458,977.30	446,862.98	428,637.27	435,520.55
5	FIRE DEPARTMENT	1,323,005.23	1,344,077.84	- 21,072.61	-1.57%	1,118,990.32	927,712.81	980,518.20	885,014.02	761,728.18	799,629.38
6	POLICE	1,885,082.00	1,981,799.22	- 96,717.22	-4.88%	1,944,763.90	1,952,552.46	1,896,964.27	1,873,949.77	1,844,527.47	1,801,736.11
8	PROTECTION	233,838.96	227,463.20	6,375.76	2.80%	317,705.96	298,498.98	258,489.37	276,163.10	260,764.73	208,812.32
9	TRANSPORTATION	6,148,681.18	4,840,751.52	1,307,929.66	27.02%	4,323,566.20	4,791,504.31	5,134,757.21	4,839,770.19	4,463,685.21	4,064,882.12
10	WASTE MANAGEMENT (SEE NOTE BELOW)	-	-	-	-	- 162,930.20	-	-	-	-	-
11	SEPTAGE (SEE NOTE BELOW)	-	-	-	-	-	-	-	-	-	-
7	BUILDING DEPARTMENT (SEE NOTE BELOW)	0.00	0.00	0.00	-33.41%	-	-	-	-	-	-
18	DEVELOPMENT SERVICES & ENGINEERING	936,134.23	453,679.45	482,454.78	106.34%	554,490.89	427,465.71	246,948.40	318,805.13	351,034.76	321,922.06
12	CHILDCARE SUMMARY	-	17,315.00	- 17,315.00	-100.00%	87,976.88	37,175.00	77,798.76	30,000.00	61,881.54	37,490.44
13	RECREATION SUMMARY	1,375,780.61	1,489,817.00	- 114,036.39	-7.65%	1,425,621.24	1,439,520.54	1,204,406.38	1,211,801.52	1,381,778.70	1,159,295.61
14	LIBRARY SUMMARY	676,177.08	644,753.00	31,424.08	4.87%	628,136.71	502,185.51	552,936.76	560,266.80	474,373.14	540,803.70
15	COST SHARING	-	-	-	-	92,735.00	150,058.50	133,794.50	122,236.50	112,959.50	104,650.50
16	HERITAGE COMMITTEE	42,023.50	40,675.00	1,348.50	3.32%	36,435.98	25,814.31	29,302.15	12,676.63	22,996.95	12,535.46
17	OTHER CULTURAL	34,390.30	33,765.00	625.30	1.85%	7,500.00	23,350.00	32,110.00	30,500.00	27,200.00	38,200.00
19	CEDC	919,388.75	1,128,321.44	- 208,932.69	-18.52%	826,551.93	242,376.33	259,033.41	284,172.50	249,410.29	249,957.12
20	AGRICULTURE	4,630.00	4,630.00	-	0.00%	4,885.84	5,624.80	16,733.25	16,674.49	16,047.13	16,751.33
21	COUNTY & SCHOOLS	12,733,502.00	12,379,044.56	354,457.44	2.86%	12,169,463.96	12,079,733.40	11,718,400.00	11,336,331.36	11,188,461.84	10,917,002.49
22	WATER & SEWER (SEE NOTE BELOW)	- 0.00	- 0.00	- 0.00	65.18%	-	-	-	-	-	-
23	NET	- 0.00	0.00	- 0.00	-120.46%	- 179,192.67	65,548.76	- 841.79	- 1,122.45	- 366.78	- 129.98

Line #	DESCRIPTION	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual	2019 Actual	2018 Actual	2017 Actual	2016 Actual
USER FEE FUNDED SUMMARIES:											
23	BUILDING DEPT. REVENUE	- 796,397.17	- 691,591.13	- 104,806.04	15%	- 642,040.62	- 698,125.56	- 634,856.49	- 615,197.65	- 595,632.94	- 424,548.89
24	BUILDING DEPT EXPENDITURES	796,397.17	691,591.13	104,806.04	15%	642,040.62	698,125.56	634,856.49	615,197.65	595,632.94	424,548.89
	NET	0.00	0.00	0.00	30%	-	-	-	-	-	-
25	WASTE MANAGEMENT REVENUE	- 2,153,110.28	- 2,115,364.00	- 37,746.28	2%	- 2,001,526.73	- 1,807,029.48	- 1,727,887.45	- 1,702,535.90	- 1,655,834.73	- 1,599,090.30
26	WASTE MANAGEMENT EXPENDITURES	2,153,110.28	2,115,364.00	37,746.28	2%	1,838,596.53	1,807,029.48	1,727,887.45	1,702,535.90	1,655,834.73	1,599,090.30
	NET	-	-	0.00	-100%	- 162,930.20	-	-	-	-	-
27	SEPTAGE REVENUE	- 50,000.00	- 50,000.00	-	0%	- 57,145.42	- 79,295.34	- 92,575.99	- 97,209.82	- 64,030.87	- 50,251.44
28	SEPTAGE EXPENDITURES	50,000.00	50,000.00	-	0%	57,145.42	79,295.34	92,575.99	97,209.82	64,030.87	50,251.44
	NET	-	-	-	0%	-	-	-	-	-	-
29	WATER AND SEWER REVENUE	- 4,981,709.16	- 4,847,539.15	- 134,170.01	3%	- 5,040,381.89	- 4,193,124.12	- 3,904,980.14	- 3,895,261.57	- 3,514,277.93	- 3,387,415.50
30	WATER AND SEWER EXPENDITURES	4,981,709.16	4,847,539.15	134,170.01	3%	5,040,381.89	4,193,124.12	3,904,980.14	3,895,261.57	3,514,277.93	3,387,415.50
	NET	- 0.00	- 0.00	- 0.00	6%	-	-	-	-	-	-

**CAPITAL
ALL DEPARTMENTS
2023 BUDGET**

BUDGET ITEM	TOTAL COST	OTHER SOURCES OF FINANCING							23 BUDGET
		CANADA GRANTS	PROV./COUNTY GRANTS	RESERVES	DEVELOPMENT CHARGES	BANK FINANCING	OTHER REVENUE	FUNDRAISING	
		0055	0060	0020	0030	0075	0050	0065	0040
CAPITAL									
COUNCIL									
TOTAL COUNCIL	-	-	-	-	-	-	-	-	-
ADMINISTRATION									
DIGITAL MASTER PLAN	125,000.00			125,000.00					0.00
Accessibilitiy upgrades to website	15,000.00			15,000.00					0.00
ELECTRONIC RECORDS MANAGEMENT	35,000.00			35,000.00					0.00
TOTAL ADMINISTRATION	175,000.00	0.00	0.00	175,000.00	0.00	0.00	0.00	0.00	0.00
MUNICIPAL OFFICE									
Replacement of remaining 2 Heat Pumps	40,000.00								40,000.00
NG Generator for PW Garage to support Emergency Operations	45,000.00								45,000.00
Parging Repairs	2,500.00								2,500.00
TOTAL MUNICIPAL OFFICE	87,500.00	-	-	-	-	-	-	-	87,500.00
ALMONTE TOWN HALL									
Air Conditioner and drain line	20,000.00								20,000.00
Repair and Refinish Decorative Elements (Dormers, Eaves, Cornices, etc.)	110,000.00								110,000.00
									0.00
TOTAL ALMONTE TOWN HALL	130,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	130,000.00
PROTECTION-OTHER									
FIRE DEPARTMENT									
BUNKER GEAR, HELMETS, BOOTS	36,000.00				20,600.00				15,400.00
Training Centre Upgrades	30,000.00				30,000.00				0.00
Replacement of 18 Tires on units 520, 523, 551	18,000.00								18,000.00
Hose and Appliances	11,000.00								11,000.00
Replace 2 vent saw and 2 chainsaws	9,000.00								9,000.00
Roof Repair Design - Station 1	9,000.00								9,000.00
TOTAL FIRE	113,000.00	0.00	0.00	0.00	50,600.00	0.00	0.00	0.00	62,400.00
BUILDING DEPARTMENT									
									0.00
TOTAL BUILDING DEPARTMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ROADS & PUBLIC WORKS									
ROADS/BRIDGES:									
PAVEMENT MANAGEMENT AND PRESERVATION-CRACK SEALING	48,150.00								48,150.00
SIDEWALK REPAIRS	262,700.00								262,700.00
GRAVEL-PAKENHAM (ANNUAL REQUIREMENT)	130,995.00								130,995.00
GRAVEL-RAMSAY (ANNUAL REQUIREMENT)	320,716.00		19,767.00						300,949.00
ROAD NETWORK UPDATE/DESIGN/GEOTECH	50,000.00								50,000.00
HARDTOPPING PROJECTS (see attached listing)									
PAVEMENT RENEWAL PROJECTS	590,000.00		410,800.00	9,750.00					169,450.00
TBD	1,000,000.00					1,000,000.00			
SURFACE TREATMENT PROJECTS	1,352,000.00	809,467.00	484,033.00						58,500.00

BUDGET ITEM	TOTAL COST	OTHER SOURCES OF FINANCING							23 BUDGET
		CANADA	PROV./COUNTY	RESERVES	DEVELOPMENT	BANK	OTHER		
		GRANTS	GRANTS		CHARGES	FINANCING	REVENUE	FUNDRAISING	
ROAD WORK REHABILITATION (MICROSURFACE, ETC.)	104,000.00		104,000.00						0.00
BRIDGES									
PANMURE ROAD (SHARED WITH CITY OF OTTAWA) 50% of \$30,000.00 + \$	139,000.00								139,000.00
2023 OSIM	20,000.00								20,000.00
Bridge Design Concession 9 Pakehnam	30,000.00			29793.01					206.99
EQUIPMENT									
Ditch Mower	125,000.00			125,000.00					0.00
Tandem Plow Truck	365,000.00					365,000.00			0.00
Half Ton (Replace 004)	45,000.00			34,288.65					10,711.35
FACILITIES									
									0.00
OTHER									
URBAN TREE REPLACEMENTS	3,000.00			3,000.00					0.00
Stormwater review - CLI	37,000.00			37,000.00					
Stormwater Renewal Princess St	205,526.00								205,526.00
ACTIVE TRANSPORTATION									
Traffic Calming Measures	198,760.00			20,000.00					178,760.00
TOTAL PUBLIC WORKS	5,026,847.00	809,467.00	1,018,600.00	258,831.66	0.00	1,365,000.00	0.00	0.00	1,574,948.34
WASTE MANAGEMENT									
ENVIRONMENTAL SAMPLING PAKENHAM LANDFILL (ANNUAL)	10,000.00								10,000.00
ENVIRONMENTAL SAMPLING HOWIE RD. LANDFILL (ANNUAL)	47,000.00								47,000.00
ENVIRONMENTAL SAMPLING RAMSAY LANDFILL (ANNUAL)	23,000.00								23,000.00
Update to Waste Management Master Plan	50,000.00			50,000.00					0.00
TOTAL WASTE MANAGEMENT	130,000.00	0.00	0.00	50,000.00	0.00	0.00	0.00	0.00	80,000.00
WATER AND SEWER									
RADIO FREQUENCY METER CONVERSION PER LTFP	42,120.00			42,120.00					0.00
Update to Water and Waste Water Master Plan	163,500.00					135,000.00			28,500.00
OCWA-WATER TREATMENT CAPITAL PER LTFP	140,000.00			140,000.00					0.00
OCWA-SANITARY PUMP STATION CAPITAL PER LTFP	67,500.00			67,500.00					0.00
SAMPLE MONITORING WELLS UPSTREAM OF WELL 5 (REGULATORY)	17,000.00			15,640.00					1,360.00
ANNUAL CLEANING AND CCTV PROGRAM-INFILTRATION PER LTFP	48,000.00								48,000.00
Design Pressure Zone 2, CARSS (Union to Mitcheson), Maude to Martin	150,000.00								150,000.00
OCWA-WASTEWATER TREATMENT PLANT CAPITAL PER LTFP	180,000.00								180,000.00
Loop Storage, 29 and Well 6	65,000.00								65,000.00
WWTP - Turbo blowers in 2026	100,000.00								100,000.00
Union Street Upgrades Engineering and Detailed Design	198,000.00		145,134.00			35,866.00			17,000.00
Infiltration /sewer Lining	245,000.00								245,000.00
Sanitary Sewer Repairs (Behind BMO)	50,000.00								50,000.00
Sewer and Water Renewal - Princess St	821,850.00			795,565.00		26,385.00			(100.00)
Electronic Log Book	10,000.00			10,000.00					0.00
TOTAL WATER & SEWER	2,297,970.00	-	145,134.00	1,070,825.00	197,251.00	-	-	-	884,760.00

BUDGET ITEM	TOTAL COST	OTHER SOURCES OF FINANCING							23 BUDGET
		CANADA GRANTS	PROV./COUNTY GRANTS	RESERVES	DEVELOPMENT CHARGES	BANK FINANCING	OTHER REVENUE	FUNDRAISING	
TABLES & CHAIRS	2,000.00								2,000.00
SUBTOTAL	19,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	19,500.00
TOTAL COMM. ECONOMIC DEVELOPMENT	29,500.00	0.00	0.00	0.00	0.00	0.00	8,000.00	0.00	21,500.00
TOTAL	8,848,817.00	809,467.00	1,163,734.00	1,832,656.66	336,351.00	1,615,000.00	8,000.00	0.00	3,083,608.34

HARDTOPPING PROJECTS 2023 BUDGET

BUDGET ITEM	TOTAL COST
HARDTOPPING PROJECTS	
Pavement Renewals -	590,000.00
Priness St.	590,000.00
Surface Treatment Projects -	1,352,000.00
Conc 10 Pakenham	894,500.00
Conc 12 Ramsay	278,000.00
Blakeney	179,500.00
Microsurfacing Projects -	104,000.00
Blakney	104,000.00
TOTAL	\$ 2,046,000.00

REVENUES

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Taxation	3% levy rate increase					
Taxes-Town	-12,881,582.21	- 12,066,968.60	- 814,613.61	7%	- 11,550,169.10	- 10,843,691.80
Taxes-County	(8,709,188.40)	- 8,508,034.00	- 201,154.40	2%	- 8,006,043.51	- 7,707,149.13
Taxes-Schools	(4,024,313.60)	- 3,871,010.56	- 153,303.04	4%	- 846,479.92	- 1,159,591.50
Taxes-Schools EP			-		- 2,619,377.72	- 2,531,176.10
Taxes-Schools ES			-		- 317,931.44	- 328,191.74
Taxes-Schools FP			-		- 8,807.52	- 10,868.11
Taxes-Schools FS			-		- 26,390.22	- 26,636.34
Supplementary Taxes-Town	-248,280.56	- 358,937.96	110,657.40	-31%	- 342,216.85	- 292,292.13
Supplementary Taxes-County			-		- 239,739.36	- 207,550.86
Supplementary Taxes-School			-		- 427.90	- 14,665.58
Supplementary Taxes-EP			-		- 79,230.11	- 74,430.58
Supplementary Taxes-ES			-		- 4,490.56	106.01
Supplementary Taxes-FP			-			
Supplementary Taxes-FS			-			
Write off Taxes-Town			-		87,520.51	50,714.45
Write off Taxes-County			-		34,176.66	30,527.54
Write off Taxes-School			-		15,824.33	23,775.95
Capping Adjustments-Commercial			-			
Capping Adjustments-Multi Res			-			0.03
Capping Adjustments-Industrial			-			
Total	- 25,863,364.77	- 24,804,951.12	- 1,058,413.65	4%	- 23,903,782.71	- 23,091,119.89

Federal Grants						
Federal Gas Tax Revenue CCBF			-			
Federal Grants-Students			-			
Total	-	-	-		-	-

Provincial Grants						
Prov Grant-Administration	-47000.00	- 46,667.79	- 332.21	1%	- 47,617.79	- 46,667.79
Prov Grant-OMPF	- 941,400.00		- 941,400.00	0%	- 897,000.00	- 890,600.00
Prov Grant-Special Circumstances OCIF	- 546,641.00	- 644,100.00	97,459.00	-15%	- 427,859.66	- 387,635.48
Prov Grant-Livestock	-4000.00	- 4,000.00	-	0%	- 7,446.35	- 8,547.65
Prov Grant-Drainage Superintendent			-	0%	- 558.76	- 504.32

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Total	- 1,539,041.00	- 694,767.79	- 844,273.21	122%	- 1,380,482.56	- 1,333,955.24

County Road Maintenance	-28000.00		- 28,000.00	0%	- 28,429.43	- 27,974.34
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Fees & Service Charges						
Photocopy Fees			-			
Tax Certificates, Etc.	- 12,710.00	- 11,000.00	- 1,710.00	16%	- 16,800.00	- 12,300.00
Admin. Fees-NSF	- 1,427.00	- 1,600.00	173.00	-11%	- 900.00	- 1,200.00
Admin. Fees-Other	- 4,261.60	- 1,800.00	- 2,461.60	137%	- 13,854.22	- 1,413.10
Fire Fees-Other	- 19,048.28	- 23,000.00	3,951.72	-17%	- 31,560.51	- 15,023.05
Roadway Fees	- 2,133.72	- 1,600.00	- 533.72	33%	- 3,309.93	- 1,873.03
Other PW fees	- 4,334.00	- 3,500.00	- 834.00	24%	- 6,120.00	- 6,425.00
Fire Fees-Training	- 25,000.00		- 25,000.00	#DIV/0!	- 1,699.53	- 1,584.84
Planning Fees	- 136,429.49	- 125,000.00	- 11,429.49	9%	- 148,497.42	- 198,596.00
Tile Drainage Fees	- 9,253.35	- 1,630.00	- 7,623.35	468%	- 452.05	- 4,687.45
Police-Other	- 880.50	- 600.00	- 280.50	47%	- 800.00	- 1,000.00
Wedding Fees			-	#DIV/0!		
Total	- 215,477.94	- 169,730.00	- 45,747.94	27%	- 223,993.66	- 244,102.47

Grant in Lieu						
PIL-Post Office, Town	- 9,210.00	- 9,210.00	-	0%	- 8,431.11	- 9,335.91
PIL-Post Office, County	- 2,995.00	- 2,995.00	-	0%	- 2,906.64	- 2,868.64
PIL-Public Works, Schools	- 1,800.00	- 1,800.00	-	0%	- 1,915.63	- 1,895.67
PIL-Public Works, Town	- 9,935.00	- 9,935.00	-	0%	- 6,723.17	- 6,463.50
PIL-Public Works, County	- 5,275.00	- 5,275.00	-	0%	- 4,657.36	- 4,619.74
PIL-NRC, Town	- 83,360.00	- 83,360.00	-	0%	- 67,856.77	- 83,507.85
PIL-NRC, County	- 25,145.00	- 25,145.00	-	0%	- 24,788.73	- 25,584.71
PIL-Registry Office, Town	- 4,840.00	- 4,840.00	-	0%	- 5,157.58	- 4,949.70
PIL-Registry Office, County	- 3,455.00	- 3,455.00	-	0%	- 3,553.09	- 3,518.14
PIL-MTO, Town	- 1,155.00	- 1,155.00	-	0%	- 1,421.61	- 1,381.63
PIL-MTO, County	- 825.00	- 825.00	-	0%	- 984.89	- 982.03
PIL-MNR, Town	- 3,700.00	- 3,700.00	-	0%	- 4,215.00	- 4,066.41
PIL-MNR, County	- 2,645.00	- 2,645.00	-	0%	- 2,934.39	- 2,890.32
PIL-MBS, Town	- 2,160.00	- 2,160.00	-	0%	- 2,629.04	- 2,523.07
PIL-MBS, County	- 1,545.00	- 1,545.00	-	0%	- 1,811.16	- 1,793.34
PIL-AGH, Town	- 2,270.00	- 2,270.00	-	0%	- 2,279.66	- 2,279.66

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
PIL-AGH, County	- 1,625.00	- 1,625.00	-	0%	- 1,620.34	- 1,620.34
PIL-Ont. Hydro, Town	- 4,680.00	- 4,680.00	-	0%	- 5,805.38	- 4,687.77
PIL-Ont. Hydro, County	- 1,765.00	- 1,765.00	-	0%	- 618.28	- 1,763.82
PIL-Ont. Hydro, Schools	- 135.00	- 135.00	-	0%	- 136.17	- 136.17
PIL-LCBO, Town	- 2,900.00	- 2,900.00	-	0%	- 3,018.28	- 2,903.19
PIL-LCBO, County	- 2,060.00	- 2,060.00	-	0%	- 2,090.87	- 2,063.52
PIL-PUC, Town	- 10,700.00	- 10,700.00	-	0%	- 5,805.89	- 10,723.26
PIL-PUC, County	- 3,550.00	- 3,550.00	-	0%	- 2,215.68	- 3,555.80
PIL-Lagoon, Town	- 57,245.00	- 57,245.00	-	0%	- 54,958.79	- 57,247.02
PIL-Lagoon, County	- 19,900.00	- 19,900.00	-	0%	- 20,151.81	- 19,888.30
PIL-Landfill site, Town	- 1,895.00	- 1,895.00	-	0%	- 1,607.86	- 1,893.60
PIL-Landfill site, County	- 580.00	- 580.00	-	0%	- 589.55	- 581.85
Total	- 267,350.00	- 267,350.00	-	0%	- 240,884.73	- 265,724.96

Other Revenue						
Trade Licence	- 7,112.60	- 7,400.00	287.40	-4%	- 6,850.00	- 7,250.00
Dog Tags	- 7,318.00	- 7,800.00	482.00	-6%	- 6,470.00	- 6,525.00
Other Licences & Permits	- 13,567.22	- 14,300.00	732.78	-5%	- 12,031.15	- 8,392.92
Rental-Land	- 4,192.80	- 4,300.00	107.20	-2%	- 2,450.00	- 5,450.00
Rental-Buildings	- 47,670.13	-	- 47,670.13		- 28,202.05	- 34,649.20
Rental-Other	- 1,303.10	-	- 1,303.10		- 6,515.50	
Fines-Parking	- 8,146.87	- 9,800.00	1,653.13	-17%	- 885.00	- 7,313.75
Cash in Lieu-Parking	- 7,200.00	-	- 7,200.00			
Cash in Lieu of Parkland	- 15,877.40	-	- 15,877.40		- 14,500.00	- 21,500.00
Provincial Offences Revenue	- 60,094.44	- 83,000.00	22,905.56	-28%		- 19,847.77
Ticket Surcharge-AOTH	- 4,823.63	- 7,000.00	2,176.37	-31%	- 625.00	- 1,390.95
Fundraising-Veteran's Walkway			-			
Penalty & Interest-Current Taxes	- 88,408.67	- 100,000.00	11,591.33	-12%	- 85,208.47	- 55,762.55
Penalty & Interest-Tax Arrears	- 126,902.85	- 138,000.00	11,097.15	-8%	- 111,646.53	- 128,130.42
Interest on Overdue Accounts-Gen.	- 6,813.57	-	- 6,813.57			
Interest Income-Bank Account	- 46,250.00	-	- 46,250.00		- 32,353.97	
Interest Income-Investments	- 500,000.00	- 100,000.00	- 400,000.00	400%	- 34,979.37	- 152,332.18
Interest Income-MRPC Loan	- 34,716.33	- 59,716.50	25,000.18	-42%	- 59,716.50	
Sale of Land	- 500,000.00	-	- 500,000.00		- 551,759.90	-
Sale of Equipment			-			
Sale of Books, Maps			-			- 174.36
Other Revenue (MRPC + ORES)	- 112,500.00	- 623,184.56	510,684.56	-82%	- 1,146,546.65	- 480,870.16

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Transfer from Reserves		- 49,059.80	49,059.80	-100%	- 178,000.00	- 92,410.65
Transfer from Reserve Fund	- 95,870.00	- 326,393.61	230,523.61	-71%	- 95,870.00	- 95,870.00
Total	- 1,688,767.60	- 1,529,954.47	- 158,813.13	10%	- 2,374,610.09	- 1,117,869.91
Total Revenue	- 29,602,001.31	- 27,466,753.38	- 2,135,247.92	8%	- 28,152,183.18	- 26,080,746.81

COUNCIL
2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Remuneration	169,373.26	157,717.00	11,656.26	7%	155,522.47	156,522.40
Other Honorariums	3,500.00	3,500.00	-	0%	2,376.79	2,103.63
CPP	8,257.78	4,500.00	3,757.78	84%	4,292.86	4,429.13
OMERS	15,243.59		15,243.59			
Group Insurance	3,963.96		3,963.96			
Medical	13,237.28		13,237.28			
Dental	3,861.20		3,861.20			
LTD			-			
EHT	3,302.78	3,200.00	102.78	3%	3,016.00	3,103.01
Other M & S	12,000.00	12,000.00	-	0%	4,006.07	6,733.38
Telephone	9,240.00	2,500.00	6,740.00	270%	2,494.94	2,318.94
Computer Services Expense	8,400.00		8,400.00			
Travelling Expense	4,500.00	4,500.00	-	0%	145.10	510.77
Other Expenses	21,000.00		21,000.00			
Association & Convention	21,000.00	21,000.00	-	0%	2,340.48	648.17
Memberships	5,000.00	5,000.00	-	0%	4,612.04	4,522.21
Receptions	6,000.00	6,000.00	-	0%	1,861.64	5,373.04
Capital Expenditure	-	-	-			
To Reserves		-	-			
Total Expenditures	307,879.85	219,917.00	87,962.85	40.00%	180,668.39	186,264.68

CORPORATE SERVICES

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Salaries & Wages	1,294,038.42	921,451.88	372,586.54	40%	593,228.96	669,625.97
New Staffing Costs			-		17,522.48	
Salaries & Wages-Admin. Student	10,080.00	10,080.00	-	0%	12,208.82	10,603.07
Other Honorariums	2,500.00	4,000.00	- 1,500.00	-38%	1,875.00	1,575.00
CPP	51,562.05	40,827.47	10,734.58	26%	23,854.68	23,788.18
EI	20,039.69	16,246.21	3,793.49	23%	9,961.45	10,219.01
Omers	138,982.16	90,051.25	48,930.90	54%	58,213.72	70,640.57
Group Insurance	10,040.72	8,719.28	1,321.44	15%	4,974.28	5,931.73
Medical	37,942.32	35,105.76	2,836.56	8%	19,208.16	19,003.68
Dental	11,041.68	10,214.28	827.40	8%	5,732.27	5,935.18
LTD	56,000.00	112,000.00	- 56,000.00	-50%		
EHT	25,721.25	17,675.81	8,045.44	46%	11,891.42	13,210.30
WSIB	32,924.53	22,855.19	10,069.34	44%	7,959.14	8,422.91
Employee Assistance Program	4,500.00	4,500.00	-	0%	4,051.68	4,051.68
Office Supplies	21,226.20	20,810.00	416.20	2%	14,067.69	20,909.87
Office Equipment	500.00	500.00	-	0%	58.77	
Publications	2,500.00	2,500.00	-	0%	130.75	2,258.35
Special Circumstances Expense	5,000.00	5,000.00	-	0%	62,893.85	7,315.53
Other M & S	13,500.00	11,000.00	2,500.00	23%	5,139.13	6,295.59
Postage & Courier Services	20,600.00	20,600.00	-	0%	22,516.37	18,505.84
Fees for Wedding Ceremonies		-	-			
Telephone	21,000.00	21,000.00	-	0%	15,481.42	19,250.31
Legal Fees	150,000.00	15,610.00	134,390.00	861%	87,483.55	42,231.34
Audit Fees	27,060.60	26,530.00	530.60	2%	19,130.87	25,847.03
Other Professional Fees	60,000.00	60,000.00	-	0%	171,669.94	63,388.10
Computer Services Expense	147,125.00	122,125.00	25,000.00	20%	102,086.70	65,981.36
Advertising	70,000.00	51,000.00	19,000.00	37%	65,002.90	66,996.77
Travelling Expense	2,500.00	2,500.00	-	0%	1,485.31	1,632.65
Alarm Monitoring	1,500.00	1,500.00	-	0%	1,588.68	1,404.24
Equipment Rentals, Other	12,500.00	16,000.00	- 3,500.00	-22%	11,452.88	12,662.59
Memberships	3,600.00	2,800.00	800.00	29%	2,868.23	1,317.79
Association & Convention	1,576.00	4,000.00	- 2,424.00	-61%	1,866.91	3,783.98
Seminars/Training	25,500.00	5,500.00	20,000.00	364%	2,178.63	1,159.04

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Insurance	28,152.00	7,525.00	20,627.00	274%	6,534.00	13,507.25
Election		60,000.00	- 60,000.00	-100%	630.91	
Riverwalk			-		73.11	15.21
Bank Charges	8,935.00	8,935.00	-	0%	9,470.94	9,014.96
Admin. Costs allocated to Building	- 90,000.00	- 61,200.00	- 28,800.00	47%	- 61,200.00	- 60,000.00
Capital Expenditure	0.00	-	-		51,350.19	
To Reserves	97,280.00	478,681.77	- 381,401.77	-80%	2,649,697.80	1,443,762.65
Total Expenditures	2,325,427.62	2,176,643.90	148,783.72	7%	4,014,341.59	2,610,247.73

ADMINISTRATION BUILDINGS

2022 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Municipal Office						
Salaries & Wages		12,100.00	- 12,100.00	-100%	9,336.88	11,180.81
CPP		490.00	- 490.00	-100%	342.27	422.95
EI		267.50	- 267.50	-100%	207.25	255.64
EHT		235.82	- 235.82	-100%	182.81	225.39
WSIB		328.94	- 328.94	-100%	207.21	252.61
Other M & S	2,000.00	2,000.00	-	0%	241.96	859.64
Hydro	13,000.00	13,000.00	-	0%	10,929.67	12,655.03
Heat	2,000.00	2,000.00	-	0%	1,709.25	1,526.34
Cleaning, Maint., Other Supplies	1,560.00	1,560.00	-	0%	2,348.18	1,768.38
Insurance (Building Etc.)	22,197.00	21,140.00	1,057.00	5%	18,382.21	11,884.12
Rentals & Maintenance	18,000.00	26,000.00	- 8,000.00	-31%	16,000.04	17,793.77
Long Term Debt Payments	58,013.00	58,013.00	-	0%	57,510.62	57,988.39
Capital Expenditure	87,500.00		87,500.00	#DIV/0!		
To Reserves			-	#DIV/0!		10,000.00
Total	204,270.00	137,135.26	67,134.74	49%	117,398.35	126,813.07

Registry Office DISPOSAL						
Hydro		800.00	- 800.00	-100%	315.90	341.87
Heating		1,650.00	- 1,650.00	-100%	1,712.66	1,633.51
Water		650.00	- 650.00	-100%	652.84	628.04
Rentals & Maintenance		1,500.00	- 1,500.00	-100%	1,241.79	519.39
Capital Expenditure			-			
To Reserves			-			
Total	-	4,600.00	- 4,600.00	-100%	3,923.19	3,122.81

Almonte Old Town Hall						
Labour	30,000.00	30,000.00	-	0%	9,150.35	4,733.09
Other M & S	1000.00	1,560.00	- 560.00	-36%	1,017.71	552.73
Hydro (AOTH & Auditorium)	12,485.00	12,485.00	-	0%	12,588.34	12,047.00
Heating	6,765.00	6,765.00	-	0%	5,580.82	6,511.75

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Water	2,655.00	2,655.00	-	0%	2,339.30	2,199.63
Cleaning, Maint., Other Supplies	1,820.00	1,820.00	-	0%	2,976.22	1,760.72
Telephone	1,200.00	1,200.00	-	0%	578.92	1,103.13
Insurance (Building Etc.)	19,500.00	16,515.00	2,985.00	18%	11,752.57	8,361.24
Other S & R	15,853.00	15,853.00	-	0%	17,984.05	13,773.76
Rentals & Maintenance	25,000.00	25,000.00	-	0%	13,603.49	9,662.01
Long Term Debt Payments-Town Hall	200,012.00	200,012.00	-	0%	197,086.26	197,769.11
Capital Expenditures	130,000.00	23,000.00	107,000.00	465%	6,106.35	6,909.50
To Reserves	5,500.00	5,500.00	-	0%		50,890.95
Total	451,790.00	342,365.00	109,425.00	32%	280,764.38	316,274.62
Total Expenditures	656,060.00	484,100.26	171,959.74	36%	402,085.92	446,210.50

FIRE DEPARTMENT

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Remuneration	311,063.28	304,964.00	6,099.28	2%	171,209.66	198,322.07
Salaries & Wages	319,829.45	254,509.00	65,320.45	26%	231,028.15	224,495.39
Other Honorariums			-		525.00	
Mutual Aid	700.00	700.00	-	0%	139.25	
Vacation Pay	18,663.80	18,297.84	365.96	2%	8,947.50	10,768.28
CPP	18,433.13	15,000.00	3,433.13	23%	8,414.00	8,118.78
EI	6,822.29	5,490.00	1,332.29	24%	3,401.68	3,449.47
Omers	33,993.72	28,573.00	5,420.72	19%	25,015.37	21,053.69
Group Insurance	2,250.00	2,250.00	-	0%	3,246.37	2,603.52
Medical	6,600.00	6,600.00	-	0%	9,236.08	4,805.25
Dental	1,755.00	1,755.00	-	0%	2,757.74	1,553.35
EHT	10,099.49	8,925.00	1,174.49	13%	8,116.24	8,531.37
WSIB	17,936.55	16,595.00	1,341.55	8%	11,361.87	11,193.57
Office Supplies	2,652.00	2,600.00	52.00	2%	1,271.33	1,258.10
Special Circumstances Expense			-			
Other M & S	2,500.00	2,500.00	-	0%	806.73	2,572.73
Hydro Station 1	5,700.00	5,700.00	-	0%	3,977.95	4,162.94
Hydro Station 2	2,000.00	2,000.00	-	0%	1,282.02	1,409.91
Heating Station 1	9,000.00	11,750.00	- 2,750.00	-23%	1,219.91	6,847.15
Heating Station 2	4,400.00	4,400.00	-	0%	3,232.00	3,569.39
Water	1,250.00	1,250.00	-	0%	1,002.67	1,149.00
Cleaning, Maint and other supplies	22,900.00	22,900.00	-	0%	607.08	783.94
Postage & Courier Services	300.00	300.00	-	0%	101.50	90.03
Telephone	4,080.00	4,080.00	-	0%	3,851.53	3,104.38
Computer Services Expense	3,000.00	3,000.00	-	0%	14,106.95	8,893.83
Travelling Expense	1,500.00	1,500.00	-	0%	25.91	132.94
Equipment Rentals, Other	6,410.00	6,410.00	-	0%	1,865.38	293.77
Memberships	1,300.00	1,300.00	-	0%	509.49	250.00
Association & Convention	5,000.00	5,000.00	-	0%	1,157.92	2,893.02
Insurance (Building Etc.)	51,933.00	44,900.00	7,033.00	16%	32,742.93	32,766.03
Other S & R	6,500.00	6,500.00	-	0%	2,211.81	1,224.32
Contract Fees	23,800.00	23,800.00	-	0%	27,799.75	19,483.79

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Misc. Equipment Expense	40,000.00	40,000.00	-	0%	39,755.43	16,271.47
Personnel (Clothing, Etc.)	11,500.00	11,500.00	-	0%	4,057.05	6,864.90
Fire Prevention Inspections	1,000.00	17,500.00	- 16,500.00	-94%	1,859.05	2,019.29
Communications	8,700.00	8,700.00	-	0%	7,353.33	8,208.44
Automatic Aid	13,795.50	13,525.00	270.50	2%	16,584.50	13,293.00
Hydrant Rental	3,500.00	3,500.00	-	0%	3,500.00	3,500.00
Training	35,000.00	35,000.00	-	0%	37,392.32	7,131.53
Contract Repairs/Maintenance	15,200.00	15,200.00	-	0%	23,188.65	10,518.50
Loan Repayment-Fire Halls	23,000.00	68,237.00	- 45,237.00	-66%	70,602.36	68,055.06
Loan Payments-SCBA		4,458.00	- 4,458.00	-100%	17,501.01	107,842.00
Loan Payments-Fire Trucks	108,052.00	108,052.00	-	0%	107,092.84	21,230.51
Capital Expenditure	62,400.00	85,500.00	- 23,100.00	-27%	138,644.86	3,899.99
To Reserves	12348.52	63,887.00	- 51,538.48	-81%	22,623.00	38,623.00
Subtotal	1,236,867.73	1,288,607.84	- 51,740.11	-4%	1,071,326.17	893,237.70
Training - Regional Center	25,000.00		25,000.00			
Vehicles and Equipment						
M&R Parts	1,000.00	1,000.00	-	0%	199.67	-
Fuel & Oil	14,017.50	13,350.00	667.50	5%	9,431.81	8,716.42
Licenses	120.00	120.00	-	0%	240.00	120.00
Repairs & Maintenance	46,000.00	41,000.00	5,000.00	12%	37,792.67	25,638.69
Total Vehicles and Equipment	61,137.50	55,470.00	5,667.50	10%	47,664.15	34,475.11
Total Fire	1,323,005.23	1,344,077.84	- 21,072.61	-2%	1,118,990.32	927,712.81

PROTECTION TO PERSONS AND PROPERTY-POLICE

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Other Honorariums	1,000.00	1,000.00	-	0%	-	200.00
Other M & S	750.00	750.00	-	0%	63.90	42.56
Telephone	650.00	650.00	-	0%	767.58	743.16
Travelling Expense	2,000.00	2,000.00	-	0%	224.32	280.82
Association & Convention	6,500.00	6,500.00	-	0%	560.10	870.44
OPP Contract	1,874,182.00	1,927,971.00	- 53,789.00	-3%	1,943,148.00	1,932,708.00
OPP Special Policing-Ride Program			-			
To Reserves	-	42,928.22	- 42,928.22	-100%		17,707.48
Total Expenditures	1,885,082.00	1,981,799.22	- 96,717.22	-5%	1,944,763.90	1,952,552.46

BUILDING DEPARTMENT

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
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Revenue						
Building Admin. Fees	- 30,000.00	- 15,000.00	- 15,000.00	100%	- 23,665.00	- 16,540.00
Building Permits	- 600,000.00	- 600,000.00	-	0%	- 616,650.62	- 675,878.84
Building Sign Fees	- 2,000.00	- 2,000.00	-	0%	- 1,725.00	- 2,700.00
Contract Building Fees			-			- 3,006.72
Transfer from Reserves	- 164,397.17	- 74,591.13	- 89,806.04	120%		
Total Revenues	- 796,397.17	- 691,591.13	- 104,806.04	15%	- 642,040.62	- 698,125.56

Expenditures						
Salaries & Wages	496,833.20	411,343.32	85,489.88	21%	353,683.16	282,382.18
Other Honorariums		50,000.00	- 50,000.00	-100%	300.00	
CPP	19,289.36	17,060.05	2,229.31	13%	11,894.14	9,112.41
EI	8,482.09	7,529.09	953.01	13%	6,037.64	5,073.56
Omers	46,094.49	36,187.06	9,907.43	27%	20,219.70	20,122.53
Group Insurance	3,404.12	3,074.40	329.72	11%	1,614.65	1,766.79
Medical	9,819.76	8,874.24	945.52	11%	8,519.67	8,269.55
Dental	2,787.04	2,511.24	275.80	11%	2,028.24	1,853.88
EHT	9,688.25	8,021.19	1,667.05	21%	6,644.72	6,304.42
WSIB	13,513.86	11,188.54	2,325.32	21%	7,530.39	6,942.04
Office Supplies	2,500.00	5,000.00	- 2,500.00	-50%	3,176.57	4,918.72
Postage & Courier Services	816.00	816.00	-	0%	185.67	537.01
Telephone	4,800.00	3,600.00	1,200.00	33%	4,887.18	3,468.34
Legal Fees	5,775.00	5,250.00	525.00	10%	4,128.53	8,417.33
Other Professional Fees	25,000.00	4,000.00	21,000.00	525%	82,508.86	2,228.54
Computer Services Expense	16,550.00	16,550.00	-	0%	23,720.23	14,045.10
Advertising			-		1,223.73	
Travelling Expense	2,040.00	2,040.00	-	0%		422.28
Equipment Rentals, Other			-			
Memberships	2,244.00	2,040.00	204.00	10%	1,114.25	1,160.89
Association & Convention	3,675.00	3,570.00	105.00	3%	1,456.60	607.50

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Insurance (Building Etc.)	5,985.00	5,700.00	285.00	5%	4,953.60	3,681.17
Misc. Vehicle Expense	3,160.00	3,060.00	100.00	3%	2,917.12	12,293.09
Personnel (Clothing, Etc.)	2,940.00	2,856.00	84.00	3%	1,235.63	406.78
Personnel (Courses/Memberships, Etc.)	6,300.00	6,120.00	180.00	3%	4,550.36	5,499.17
Fuel & Oil	4,400.00	4,000.00	400.00	10%	3,377.78	3,623.83
Contracted Services	10,300.00	10,000.00	300.00	3%	1,515.00	
Admin. Costs allocated	90,000.00	61,200.00	28,800.00	47%	61,200.00	60,000.00
Capital Expenditure	0.00		-			
Transfer to Reserves		-	-		21,417.20	234,988.45
Total Expenditures	796,397.17	691,591.13	104,806.04	15%	642,040.62	698,125.56
Net Building Dept.	0.00	0.00	- 0.00	-33%	-	-

PROTECTION TO PERSONS & PROPERTY

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
MVC						
Grant to MVC	99,404.00	91,333.20	8,070.80	9%	87,149.00	82,596.00

Crossing Guards						
Labour	9,552.30	9,365.00	187.30	2%	4,921.30	4,732.91
Other M&S	500.00	500.00	-	0%		
Total	10,052.30	9,865.00	187.30	2%	4,921.30	4,732.91

Animal Control						
Animal Control Other M & S	400.00	400.00	-	0%	596.85	1,158.49
Animal Control Contract	27,591.00	27,050.00	541.00	2%	23,867.38	23,628.69
Total	27,991.00	27,450.00	541.00	2%	24,464.23	24,787.18

By-Law Enforcement						
Remuneration and Benefits	41,348.36	40,000.00	1,348.36	3%	33,403.18	31,592.47
Bylaw Enforcement-Postage & Courier	250.00	250.00	-	0%	246.66	652.87
Bylaw Enforcement Legal Fees	500.00	500.00	-	0%		
Bylaw Enforcement Travelling Expense	100.00	100.00	-	0%		
Bylaw Enforcement Contract	37,143.30	36,415.00	728.30	2%	39,294.76	42,320.20
Total	79,341.66	77,265.00	2,076.66	3%	72,944.60	74,565.54

Accessibility						
Accessibility Office Supplies			-			
Accessibility Travelling Expense			-			
Accessibility Conferences			-			
Accessibility Promotional/Educational	250.00	250.00	-	0%		
Accessibility Reference Materials			-			
Accessibility Capital Expenditure			-			
Accessibility To Reserves			-			
Total	250.00	250.00	-	0%	-	-

Livestock						

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Livestock Remuneration	2,000.00	2,000.00	-	0%	480.00	1,020.00
Livestock Other M & S	100.00	100.00	-	0%	113.58	192.54
Livestock Valuations	4,000.00	4,000.00	-	0%	6,273.65	8,037.65
Total	6,100.00	6,100.00	-	0%	6,867.23	9,250.19

Health & Safety (HR position)						
Salary			-		87,254.14	79,137.62
Benefits			-			
CPP			-		3,166.45	2,898.00
EI			-		1,245.35	1,198.93
OMERS			-		9,639.39	8,686.12
Group Insurance			-		781.54	588.70
Medical			-		2,766.84	1,922.10
Dental			-		827.40	579.34
EHT			-		1,645.25	1,599.02
WSIB			-		1,864.63	1,792.14
Telephone		1,200.00	- 1,200.00	-100%	627.45	664.77
Travelling Expense		250.00	- 250.00	-100%	-	176.78
Memberships		300.00	- 300.00	-100%		269.66
Conferences/Training		750.00	- 750.00	-100%		
Health & Safety Training		2,000.00	- 2,000.00	-100%		1,021.01
Capital Expenditure			-			
Total	-	4,500.00	- 4,500.00	-100%	109,818.44	100,534.19

Emergency Management						
Emergency Management Office Supplies	700.00	700.00	-	0%		61.14
Emergency Management Travelling Expense	150.00	150.00	-	0%		46.36
Emergency Management Conferences & Training	2,500.00	2,500.00	-	0%	1,494.46	500.00
Emergency Management R & M (Generator)					6,089.47	
Emergency Management Public Awareness	850.00	850.00	-	0%	772.17	1,425.47
Emergency Control Operations	6,500.00	6,500.00	-	0%	3,185.06	
Total	10,700.00	10,700.00	-	0%	11,541.16	2,032.97

Total Expenditures	233,838.96	227,463.20	6,375.76	3%	317,705.96	298,498.98
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TRANSPORTATION

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Administration						
Salaries & Wages	351,819.05	249,392.52	102,426.53	41%	221,482.60	222,336.14
Admin/Traffic Count Student	43,150.94	22,697.00	20,453.94	90%	16,241.55	
Overtime	5,000.00	5,000.00	-	0%	1,475.20	3,125.23
Other Honorariums	650.00	650.00	-	0%	1,875.00	
Vacation Pay	98,625.84	96,692.00	1,933.84	2%	63,555.64	82,900.61
Sick Leave	10,200.00	10,000.00	200.00	2%	25,727.28	52,612.97
Family Leave	18,521.00	18,030.00	491.00	3%	9,581.19	9,869.69
Statutory Holidays	61,112.00	59,425.00	1,687.00	3%	38,914.02	43,133.23
Bereavement Leave	1,500.00	1,500.00	-	0%	1,213.12	
CPP	45000.00	48,688.00	- 3,688.00	-8%	40,386.23	42,694.86
EI	18000.00	21,200.00	- 3,200.00	-15%	16,784.00	18,188.19
Omers	80000.00	104,850.00	- 24,850.00	-24%	69,595.27	89,926.88
Group Insurance	8000.00	9,375.00	- 1,375.00	-15%	7,792.72	6,893.31
Medical	35000.00	30,150.00	4,850.00	16%	35,169.56	24,859.39
Dental	12000.00	8,000.00	4,000.00	50%	11,317.23	8,174.78
EHT	18000.00	22,500.00	- 4,500.00	-20%	17,451.65	20,427.30
WSIB	28000.00	40,000.00	- 12,000.00	-30%	26,918.58	28,537.97
Office Supplies	20,550.00	20,550.00	-	0%	11,499.60	14,445.83
Postage & Courier Services	2,000.00	2,000.00	-	0%	785.27	507.83
Telephone	3,800.00	1,625.00	2,175.00	134%	2,624.93	1,383.16
Legal Fees	2,500.00	1,500.00	1,000.00	67%	13,647.48	
Engineering Fees	10,000.00	10,000.00	-	0%	22,333.22	8,863.23
Advertising	1,200.00	1,200.00	-	0%	178.08	2,304.58
Travelling Expense	2,400.00	2,400.00	-	0%	4,631.63	1,653.57
Association & Convention	5,000.00	4,300.00	700.00	16%	2,956.04	6,083.62
Seminars	650.00	650.00	-	0%		169.50
Insurance (Building Etc.)	49,500.00	42,315.00	7,185.00	17%	37,446.93	27,009.00
Other S & R	10,000.00	10,000.00	-	0%	4,287.38	6,969.19
Personnel (Clothing, Etc.)	20,900.00	20,900.00	-	0%	13,405.15	14,787.57
Communications	15,500.00	15,500.00	-	0%	12,944.75	15,206.07
Technical Courses	19,000.00	19,000.00	-	0%	13,217.13	14,841.14
Personnel (Courses/Memberships, Etc.)	3,000.00	3,000.00	-	0%	1,850.23	2,846.62
Fuel & Oil			-	#DIV/0!	5,215.46	11,216.39
Machine Rental (town)	- 34,750.00		- 34,750.00	#DIV/0!		
Town Equipt. Rental Adjustment		- 497,022.00	497,022.00	-100%	- 385,745.90	- 443,966.93

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Long Term Debt Charges-Roads	609,339.00	609,339.00	-	0%	522,144.01	527,807.35
Capital Expenditure	1,574,948.34	543,776.00	1,031,172.34	190%	733,924.81	725,645.29
To Reserves	114,119.00	131,056.00	- 16,937.00	-13%	305,155.00	652,418.43
Total Administration	3,264,235.17	1,690,238.52	1,573,996.65	93%	1,927,982.04	2,243,532.99

Almonte Ward Garage						
Almonte Ward Garage Labour	1,072.00	1,000.00	72.00	7%	1,503.90	1,892.73
Almonte Ward Garage-Other	1,050.00	1,050.00	-	0%	3,971.06	1,197.08
Total	2,122.00	2,050.00	72.00	4%	5,474.96	3,089.81

Pak. Ward Garage						
Pak. Ward Garage Labour	3,388.00	3,160.00	228.00	7%	2,882.94	3,175.00
Pak. Ward Garage Hydro	3,825.00	3,825.00	-	0%	720.67	2,526.59
Pak. Ward Garage Heating	3,160.00	3,160.00	-	0%	2,593.47	2,021.27
Pak. Ward Garage Maintenance & Cleaning	5,000.00	5,000.00	-	0%	2,339.70	
Pak. Ward Garage Telephone	2,500.00	1,500.00	1,000.00	67%	1,498.12	1,473.69
Pak. Ward Garage Insurance	1,650.00	1,400.00	250.00	18%	1,221.09	880.72
Pak. Ward Garage Other	750.00	750.00	-	0%	2,634.58	15.03
Pak. Ward Garage Alarm Monitoring	1,000.00	1,000.00	-	0%	931.87	987.47
Pak. Ward Garage Tools, Stock Etc.	8,000.00	8,000.00	-	0%	8,872.82	7,666.82
Total	29,273.00	27,795.00	1,478.00	5%	23,695.26	18,746.59

Ramsay Ward Garage						
Ramsay Ward Garage Labour	11,684.00	10,900.00	784.00	7%	12,914.79	9,814.71
Ramsay Ward Garage Overtime	280.50	275.00	5.50	2%	138.11	133.34
Ramsay Ward Garage Hydro	24,000.00	24,000.00	-	0%	18,092.66	20,725.72
Ramsay Ward Garage Heating	8,000.00	8,000.00	-	0%	4,550.84	5,410.84
Ramsay Ward Garage Cleaning, Maint. Etc.	11,025.00	11,025.00	-	0%	5,096.38	5,086.01
Ramsay Ward Garage Telephone	1,800.00	1,635.00	165.00	10%	1,740.15	2,977.56
Ramsay Ward Garage Insurance (Building Etc.)	2,750.00	2,340.00	410.00	18%	2,035.15	1,467.89
Ramsay Ward Garage Other S & R	1,700.00	1,700.00	-	0%	7,617.65	1,453.68
Ramsay Ward Garage Alarm Monitoring	1,200.00	800.00	400.00	50%	769.32	384.66
Ramsay Ward Garage Tools, Stock Etc.	37,425.00	37,425.00	-	0%	29,839.43	26,976.68
Ramsay Ward Garage Contract (Hydro replace light)			-	#DIV/0!	430.22	
Total	99,864.50	98,100.00	1,764.50	2%	83,224.70	74,431.09

Total Roads & Public Works Facilities	131,259.50	127,945.00	3,314.50	3%	112,394.92	96,267.49
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Street Lighting						
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Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Street Lighting Labour	670.00	625.00	45.00	7%	-	-
Street Lighting Hydro	68,000.00	68,000.00	-	0%	56,401.24	64,802.89
Street Lighting Machine Rental (town)	-	-	-	#DIV/0!	92.00	23.00
Street Lighting Contract	13,362.00	13,100.00	262.00	2%	5,545.04	9,642.15
Total Street Lighting	82,032.00	81,725.00	307.00	0%	62,038.28	74,468.04

Bridges & Culverts						
Bridges & Culverts Labour	16,401.00	15,300.00	1,101.00	7%	9,798.87	9,277.40
Bridges & Culverts Overtime	867.00	850.00	17.00	2%	488.46	60.55
Bridges & Culverts Hydro	1,000.00	1,000.00	-	0%	18.17	955.01
Bridges & Culverts Machine Rental (town)	-	6,325.00	- 6,325.00	-100%	2,381.10	3,998.90
Bridges & Culverts Materials	68,250.00	65,000.00	3,250.00	5%	12,366.20	15,880.44
Total Bridges & Culverts	86,518.00	88,475.00	- 1,957.00	-2%	25,052.80	30,172.30

Roadside Maintenance						
Roadside Maintenance Labour	154,970.00	144,565.00	10,405.00	7%	87,806.54	87,343.04
Roadside Maintenance Overtime	13,902.60	13,630.00	272.60	2%	9,247.98	5,131.94
Roadside Maintenance Machine Rental (Town)	-	46,135.00	- 46,135.00	-100%	30,168.85	31,941.83
Roadside Maintenance Materials	45,286.50	43,130.00	2,156.50	5%	16,114.66	18,687.02
Roadside Maintenance Wild Parsnip	50,000.00	50,000.00	-	0%	15,862.65	673.59
Roadside Maintenance Contract	189,720.00	186,000.00	3,720.00	2%	131,824.76	133,096.28
Total Roadside Maintenance	453,879.10	483,460.00	- 29,580.90	-6%	291,025.44	276,873.70

Paved Road Maintenance						
Paved Road Labour	72,980.00	68,080.00	4,900.00	7%	51,102.59	78,915.70
Paved Road Overtime	1,989.00	1,950.00	39.00	2%	650.84	1,435.04
Paved Road Machine Rental (Town)	-	23,050.00	- 23,050.00	-100%	14,684.40	30,301.30
Paved Road Materials	60,375.00	57,500.00	2,875.00	5%	35,736.46	39,155.10
Paved Road Contract	33,660.00	33,000.00	660.00	2%	20,943.14	21,857.53
Total Paved Road Maintenance	169,004.00	183,580.00	- 14,576.00	-8%	123,117.43	171,664.67

Unpaved Road Maintenance						
Unpaved Road Maintenance Labour	68,714.00	64,100.00	4,614.00	7%	54,585.17	44,352.02
Unpaved Road Maintenance Overtime	7,155.30	7,015.00	140.30	2%	1,977.31	5,759.23
Unpaved Road Maintenance Machine Rental (Town)	-	76,370.00	- 76,370.00	-100%	64,894.32	56,991.28
Unpaved Road Maintenance Materials	152,533.50	145,270.00	7,263.50	5%	126,584.53	133,614.78
Total Unpaved Road Maintenance	228,402.80	292,755.00	- 64,352.20	-22%	248,041.33	240,717.31

Snowplowing						

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Snowplowing Labour	69,680.00	65,000.00	4,680.00	7%	32,941.69	45,844.39
Snowplowing Overtime	51,765.00	50,750.00	1,015.00	2%	29,135.24	39,911.73
Snowplowing Machine Rental (town)		171,700.00	- 171,700.00	-100%	98,454.45	142,247.35
Total	121,445.00	287,450.00	- 166,005.00	-58%	160,531.38	228,003.47

Snow Removal						
Snow Removal Labour	25,730.00	24,000.00	1,730.00	7%	14,613.06	21,099.50
Snow Removal Overtime	28,560.00	28,000.00	560.00	2%	10,970.36	24,484.92
Snow Removal Machine Rental (town)		52,812.00	- 52,812.00	-100%	33,156.05	58,636.20
Snow Removal Materials	-	-	-	#DIV/0!	-	-
Snow Removal Contract	104,550.00	102,500.00	2,050.00	2%	36,628.03	94,709.29
Total	158,840.00	207,312.00	- 48,472.00	-23%	95,367.50	198,929.91

Sanding & Salting						
Sanding & Salting Labour	21,975.00	20,500.00	1,475.00	7%	17,662.78	15,671.93
Sanding & Salting Overtime	19,227.00	18,850.00	377.00	2%	16,893.55	10,161.25
Sanding & Salting Machine Rental (town)		61,400.00	- 61,400.00	-100%	69,899.30	50,533.20
Sanding & Salting Materials	490,000.00	387,500.00	102,500.00	26%	298,802.52	324,769.03
Total	531,202.00	488,250.00	42,952.00	9%	403,258.15	401,135.41

Culvert Thawing & CB Cleaning						
Culvert Thawing & CB Cleaning Machine Rental		-	-		-	-
Total	-	-	-		-	-

Plowing/Sanding Sidewalks						
Plowing/Sanding Sidewalks Labour	12,030.00	11,220.00	810.00	7%	6,281.49	7,839.63
Plowing/Sanding Sidewalks Overtime	8,466.00	8,300.00	166.00	2%	8,259.34	5,860.77
Plowing/Sanding Sidewalks Machine Rental (town)		16,320.00	- 16,320.00	-100%	12,069.95	13,700.75
Plowing/Sanding Sidewalks Materials	-	-	-		-	-
Plowing/Sanding Sidewalks Contract	8,823.00	8,650.00	173.00	2%	7,469.19	6,985.82
Total	29,319.00	44,490.00	- 15,171.00	-34%	34,079.97	34,386.97

Total Winter Control	840,806.00	1,027,502.00	- 186,696.00	-18%	693,237.00	862,455.76
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Safety Devices						
Safety Devices Labour	17,585.00	16,405.00	1,180.00	7%	10,198.54	11,348.17
Safety Devices Overtime	612.00	600.00	12.00	2%	2,698.41	361.56
Safety Devices Hydro	3,570.00	3,570.00	-	0%	-	2,638.08
Safety Devices Machine Rental		3,200.00	- 3,200.00	-100%	1,549.80	3,454.90

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Safety Devices Materials	14,721.00	14,020.00	701.00	5%	8,598.27	13,279.38
Safety Devices Contract	47,430.00	46,500.00	930.00	2%	45,295.51	43,648.08
Total Safety Devices	83,918.00	84,295.00	- 377.00	0%	68,340.53	74,730.17

Entrances & Addressing						
Entrances & Addressing Labour	3,175.00	2,960.00	215.00	7%	2,505.81	3,697.40
Entrances & Addressing Machine Rental (town)		510.00	- 510.00	-100%	382.80	623.70
Entrances & Addressing Materials	1,606.50	1,530.00	76.50	5%	510.03	228.96
Total Entrances & Addressing	4,781.50	5,000.00	- 218.50	-4%	3,398.64	4,550.06

Municipal Property						
Municipal Property Labour	53,019.00	49,460.00	3,559.00	7%	34,015.46	31,334.46
Municipal Property Overtime	2,779.50	2,725.00	54.50	2%	1,490.47	2,990.65
Municipal Property Machine Rental (Town)		4,650.00	- 4,650.00	-100%	4,900.95	4,758.80
Municipal Property Materials	7,402.50	7,050.00	352.50	5%	4,049.49	4,158.45
Municipal Property Contract	535.50	525.00	10.50	2%	92.29	315.88
Total Municipal Property	63,736.50	64,410.00	- 673.50	-1%	44,548.66	43,558.24

Light Duty Vehicles						
Light Duty Vehicles Labour	2,630.00	2,455.00	175.00	7%	2,611.23	2,632.91
Light Duty Vehicles Insurance	4,500.00	3,900.00	600.00	15%	3,523.38	2,998.14
Light Duty Vehicles M & R Parts (tires, general repairs)	8,001.90	7,845.00	156.90	2%	7,483.42	8,194.15
Light Duty Vehicles Fuel & Oil	29,694.00	28,280.00	1,414.00	5%	25,360.83	24,204.51
Light Duty Vehicles Licences	1200.00	1,010.00	190.00	19%	1,632.00	1,155.75
Total Light Duty Vehicles	46,025.90	43,490.00	2,535.90	6%	40,610.86	39,185.46

Large Trucks						
Large Trucks Labour	39,100.00	36,475.00	2,625.00	7%	37,743.36	38,936.88
Large Trucks Overtime	-	-	-		306.07	497.49
Large Trucks Insurance	15,111.00	10,550.00	4,561.00	43%	8,246.25	7,846.90
Large Trucks M&R Parts	107,151.00	105,050.00	2,101.00	2%	140,520.21	115,101.81
Large Trucks Fuel & Oil	71,002.05	67,621.00	3,381.05	5%	53,070.11	41,555.87
Large Trucks Licenses	26,500.00	21,021.00	5,479.00	26%	35,508.78	19,941.75
Large Trucks Loan Payments	49,995.00	49,995.00	-	0%	51,874.74	49,902.96
Total Large Trucks	308,859.05	290,712.00	18,147.05	6%	327,269.52	273,783.66

Large Equipment						
Large Equipment Labour	32,159.00	30,000.00	2,159.00	7%	25,966.64	27,641.26
Large Equipment Overtime	-	-	-		310.91	245.84

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Large Equipment M&R Parts	75,862.50	74,375.00	1,487.50	2%	77,660.99	81,868.39
Large Equipment Fuel & Oil	67,557.00	64,340.00	3,217.00	5%	51,459.74	48,545.79
Large Equipment Machine Rental		-	-		1,617.65	-
Large Equipment Loan Payments	165,561.00	165,561.00	-	0%	163,302.58	165,254.51
Total Large Equipment	341,139.50	334,276.00	6,863.50	2%	320,318.51	323,555.79
Other Equipment						
Other Equipment Labour	6,075.00	5,670.00	405.00	7%	7,631.78	4,088.21
Other Equipment Overtime	331.50	325.00	6.50	2%	7.54	495.30
Other Equipment Other S&R		-	-		-	-
Other Equipment M & R Parts	36,039.66	35,333.00	706.66	2%	28,291.26	31,124.83
Other Equipment Fuel & Oil	1,638.00	1,560.00	78.00	5%	259.66	280.33
Total Other Equipment	44,084.16	42,888.00	1,196.16	3%	36,190.24	35,988.67
Total Vehicles & Equipment	740,108.61	711,366.00	28,742.61	4%	724,389.13	672,513.58
Total Expenditures	6,148,681.18	4,840,751.52	1,307,929.66	27%	4,323,566.20	4,791,504.31

Septage 2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Revenue						
Septage Fees	- 50,000.00	- 50,000.00	-	0%	- 57,145.42	- 79,295.34

Expenditures						
Contract Costs	30,000.00	30,000.00	-	0%	30,000.00	25,000.00
Capital Expenditures			-	0%		
To Reserves	20,000.00	20,000.00	-	0%	27,145.42	54,295.34
Total Expenditures	50,000.00	50,000.00	-	0%	57,145.42	79,295.34

Net Septage - - - - -

NOTE:

Expect Revenues to decline as Whitewater Region has own option. Others may fill capacity but budget for less revenue than actuals.

WASTE MANAGEMENT 2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Revenue						
Garbage Tags	- 10,000.00	- 10,000.00	-	0%	- 21,577.00	- 15,408.00
Garbage Fees	- 1,675,800.00	- 1,637,244.00	- 38,556.00	2%	- 1,615,320.00	- 1,470,520.00
Blue Box Receipts	- 500.00	- 500.00	-	0%	- 771.72	- 1,194.75
Recycling Revenue	- 165,000.00	- 165,000.00	-	0%	- 184,973.01	- 183,522.36
Dump Fees		-	-	0%		
Composting Units	- 750.00	- 750.00	-	0%	- 885.00	- 601.80
Reserves	- 301,060.28	- 301,870.00	809.72	0%	- 178,000.00	- 135,782.57
Total Revenue	- 2,153,110.28	- 2,115,364.00	- 37,746.28	2%	- 2,001,526.73	- 1,807,029.48
Expenditures						
Administration						
Labour	39,730.02	38,951.00	779.02	2%	17,610.52	16,719.61
Overtime			-	0%		-
Vacation Pay	627.30	615.00	12.30	2%	485.14	524.60
Family Leave			-	0%		
Statutory Holidays	714.00	700.00	14.00	2%	452.80	411.93
Advertising		5,000.00	- 5,000.00	-100%		3,550.42
Travelling Expense	750.00	750.00	-	0%		
Technical Courses	1,100.00	1,100.00	-	0%		
Total	42,921.32	47,116.00	- 4,194.68	-9%	18,548.46	21,206.56
Waste Collection						
Waste Collection Labour	5,100.00	5,000.00	100.00	2%	12,452.49	28,234.50
Waste Collection Postage & Courier Services	5,500.00	5,000.00	500.00	10%	5,341.85	4,723.74
Waste Collection Other S & R	2,900.00	2,900.00	-	0%		154.09
Waste Collection Machine Rental (town)		200.00	- 200.00	-100%		9.00
Garbage Collection Contract	826,200.00	810,000.00	16,200.00	2%	901,369.62	812,348.06
Contract Landfill Depot Passes (Disposal)	147,900.00	145,000.00	2,900.00	2%	161,003.90	142,346.17
Recycling Collection Contract	843,336.00	826,800.00	16,536.00	2%	569,310.42	604,997.00
Waste Collection Waste Diversion Program	40,000.00	40,000.00	-	0%	29,458.27	23,030.56
Waste Collection Spring Large Item	10,000.00	10,000.00	-	0%		7,412.10
Total	1,880,936.00	1,844,900.00	36,036.00	2%	1,678,936.55	1,623,255.22

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Landfill Site						
Landfill Site Labour	10,595.76	10,388.00	207.76	2%	8,160.53	7,440.36
Landfill Site Overtime	510.00	500.00	10.00	2%	41.18	159.76
Landfill Site Hydro	2,040.00	2,040.00	-	0%	925.80	1,564.30
Landfill Site Telephone			-	0%		
Landfill Site Engineering Fees	2,500.00	2,500.00	-	0%	992.16	
Landfill Site Insurance (Building Etc.)			-	0%		
Lanfill Site Other S & R	69,360.00	69,360.00	-	0%	62,485.90	59,543.90
Landfill Site Machine Rental (town)		1,500.00	- 1,500.00	-100%	1,441.55	1,164.50
Landfill Site Materials	25,000.00	25,000.00	-	0%	21,695.27	321.53
Landfill Site Contract	13,525.20	13,260.00	265.20	2%	4,356.83	5,106.30
Capital Expenditure	80,000.00	72,000.00	8,000.00	11%	24,312.49	63,083.63
To Reserves			-	0%		8,000.00
Total	203,530.96	196,548.00	6,982.96	4%	124,411.71	146,384.28
Pak. Waste Recycle Depot						
Pak. Waste Recycle Depot Labour	5,712.00	5,600.00	112.00	2%	7,250.63	5,311.89
Pak. Waste Recycle Depot Overtime	510.00	500.00	10.00	2%	236.29	704.45
Pak. Waste Recycle Depot Other S&R	3,500.00	3,500.00	-	0%	4,616.02	1,714.27
Pak. Waste Recycle Depot Machine Rental (town)		1,200.00	- 1,200.00	-100%	1,703.50	1,005.00
Pak. Waste Recycle Depot Materials			-	0%		
Pak. Waste Recycle Depot Contract			-	0%		
Total	9,722.00	10,800.00	- 1,078.00	-10%	13,806.44	8,735.61
Waste Diversion Program						
Env. Advisory Committee			-	0%		
Waste Diversion Program Postage & Courier Services			-	0%		
Waste Diversion Program Promotional/Educational	14,500.00	14,500.00	-	0%	2,893.37	7,447.81
Waste Diversion Prog.Subscriptions/Books/Magazines	500.00	500.00	-	0%		
Waste Diversion Program Composters	1,000.00	1,000.00	-	0%		
Total	16,000.00	16,000.00	-	0%	2,893.37	7,447.81
Total Expenditures	2,153,110.28	2,115,364.00	37,746.28	2%	1,838,596.53	1,807,029.48
Net Waste Management	-	-	-	-	162,930.20	-

Childcare Services

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Capital	0.00	16,000.00	- 16,000.00	-100%	-	
Transfers to Reserves		-	-	0%	-	37,175.00
Municipal Grant	-	1,315.00	- 1,315.00	-100%	87,976.88	
	-	17,315.00	- 17,315.00	-100%	87,976.88	37,175.00

Childcare Services 2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Revenues						
Parent Full Fees	- 1,813,711.25	- 1,564,843.99	- 248,867.26	16%	- 1,043,824.02	- 635,704.68
Fee Subsidy-County of Lanark	- 332,198.00	- 232,850.00	- 99,348.00	43%	- 183,375.64	- 188,813.21
Wage Subsidy	- 977,000.00	- 823,384.38	- 153,615.62	19%	- 889,738.15	- 965,611.23
Municipal Grant		- 1,315.00	1,315.00	-100%	- 233,336.24	
Miscellaneous Revenue	- 5,000.00	- 5,000.00	-	0%	- 1,283.96	- 2,465.74
Reserves	- 41,790.75		- 41,790.75	0%		
DC Reserve Funds	- 23,100.00	- 90,677.63	67,577.63	-75%	- 23,100.00	- 15,460.00
Total Revenues	- 3,192,800.00	- 2,718,071.00	- 474,729.00	17%	- 2,374,658.01	- 1,808,054.86

Salaries & Benefits						
Teaching-Full Time	1,725,566.00	1,322,649.00	402,917.00	30%	842,714.76	655,394.43
Teaching-Part Time	300,663.00	411,139.00	- 110,476.00	-27%	- 2,620.17	14,680.34
Teaching-Supply		-	-	0%	721,754.88	471,262.48
Cooks	72,500.00	72,053.00	447.00	1%	58,366.63	37,073.04
Caretaking	47,963.00	31,350.00	16,613.00	53%	18,170.82	14,483.97
Maintenance	-	-	-	0%	- 141.90	78.56
Director	102,909.00	97,479.00	5,430.00	6%	93,762.44	116,480.49
Admin Support	25,750.00	25,226.00	524.00	2%	-	
Vacation Pay	9,617.00	16,445.00	- 6,828.00	-42%	29,470.97	23,556.46
CPP	162,100.00	107,549.00	54,551.00	51%	86,562.24	65,794.03
EI	50,235.00	43,098.00	7,137.00	17%	36,773.41	29,656.95
Omers	207,452.00	146,519.00	60,933.00	42%	107,422.84	100,057.28
Group Insurance	3,250.00	12,300.00	- 9,050.00	-74%	9,147.47	8,729.11
Medical	52,000.00	48,702.00	3,298.00	7%	38,993.36	32,893.89
Dental	19,100.00	14,980.00	4,120.00	28%	10,710.55	9,346.35
EHT	44,414.00	38,217.00	6,197.00	16%	34,482.78	27,016.89
WSIB	54,650.00	43,313.00	11,337.00	26%	43,766.33	33,995.88
Total	2,878,169.00	2,431,019.00	447,150.00	18%	2,129,337.41	1,640,500.15

1,959,896.00

Materials & Supplies						
Office Supplies	7,500.00	7,500.00	-	0%	587.29	4,146.11

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Programs	40,000.00	30,000.00	10,000.00	33%	25,791.67	19,333.05
Repairs & Maintenance	5,000.00	5,000.00	-	0%	11,469.10	824.43
Food	123,420.00	112,200.00	11,220.00	10%	99,692.30	48,152.17
Staff Gift	1,250.00	1,250.00	-	0%	173.47	1,530.00
Equipment	6,000.00	6,000.00	-	0%	15,908.66	5,786.11
Cleaning	15,750.00	15,750.00	-	0%	2,439.42	6,038.25
Kitchen	7,000.00	7,000.00	-	0%	2,135.08	- 8.17
Total	205,920.00	184,700.00	21,220.00	11%	135,258.79	85,801.95

Services & Rents						
Hydro	5,959.00	5,959.00	-	0%	4,539.58	3,854.27
Heating	5,200.00	5,200.00	-	0%	3,772.25	3,813.88
Water	3,887.00	3,887.00	-	0%	3,132.33	4,430.69
Telephone	7,650.00	7,650.00	-	0%	9,632.77	10,144.04
Other Professional Fees	3,121.00	3,121.00	-	0%	6,074.18	5,656.33
Computer Services Expense	3,000.00	3,000.00	-	0%	1,762.09	1,565.53
Travelling Expense	3,500.00	3,500.00	-	0%	487.52	591.82
Conferences	3,000.00	3,000.00	-	0%	2,761.00	4,482.43
Insurance (Building Etc.)	4,400.00	3,755.00	645.00	17%	3,422.32	2,155.67
Bus	1,000.00	1,000.00	-	0%	-	
Building Equipment & Maintenance	14,994.00	14,280.00	714.00	5%	18,293.45	13,622.25
Bad Debts & Collection Costs	1,000.00	1,000.00	-	0%	11,473.24	1,704.61
Lease-CSB	52,000.00	47,000.00	5,000.00	11%	44,711.08	29,731.24
Total	108,711.00	102,352.00	6,359.00	6%	110,061.81	81,752.76

Total Expenditures	3,192,800.00	2,718,071.00	474,729.00	17%	2,374,658.01	1,808,054.86
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Net Difference	-	-	-		-	-
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LIBRARY

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Capital	25,000.00	14,000.00	11,000.00	79%	16,475.22	29,677.95
Transfers to Reserves			-	0%		
Municipal Grant	651,177.08	630,753.00	20,424.08	3%	611,661.49	472,507.56
	676,177.08	644,753.00	31,424.08	5%	628,136.71	502,185.51

LIBRARY

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
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Revenues

Federal Grants						
Federal Grant-Summer Student			-		- 6,184.53	- 2,876.04
Summer Student-Pakenham			-			
Total		-	-		- 6,184.53	- 2,876.04

Provincial Grants						
Public Operating Grant	- 17,888.00	- 17,888.00	-	0%	- 17,888.00	- 17,888.00
Pay Equity Grant	- 13,960.00	- 13,960.00	-	0%	- 13,960.00	- 13,960.00
Prov Gran-Sols/Internet/EKLF			-	0%	- 14,102.39	- 14,754.55
Total	- 31,848.00	- 31,848.00	-	0%	- 45,950.39	- 46,602.55

Municipal Grants						
DC Reserve Funds	- 35,400.00	- 35,400.00	-	0%	- 35,400.00	- 35,400.00
Municipal Grant-MM Library Share	- 651,177.08	- 630,753.00	- 20,424.08	3%	- 611,661.49	- 472,507.56
Total	- 686,577.08	- 666,153.00	- 20,424.08	3%	- 647,061.49	- 507,907.56

Revenue-Almonte Branch						
Special Fundraising					- 500.00	
Donations-Almonte	- 6,000.00	- 3,000.00	- 3,000.00	100%	- 4,374.43	- 2,730.79
Fines-Almonte	- 500.00	- 4,000.00	3,500.00	-88%	- 197.89	- 1,969.54
Rentals-Almonte	- 1,000.00	- 1,000.00	-	0%	- 287.61	- 623.88
Memberships-Almonte	- 200.00	- 200.00	-	0%	- 240.00	- 510.00
Photocopies-Almonte	- 2,300.00	- 1,600.00	- 700.00	44%	- 930.50	- 908.03
Book Sales-Almonte	- 1,000.00	- 1,000.00	-	0%	- 79.65	- 828.70
DVD Donations-Almonte	-		-	0%	- 36,271.50	
Programs-Almonte	-		-	0%		- 1,449.60
Internet-Almonte			-	0%		
Total	- 11,000.00	- 10,800.00	- 200.00	2%	- 42,881.58	- 9,020.54

Revenue-Pakenham Branch						

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Donations-Pakenham	- 1,000.00	- 1,000.00	-	0%	- 120.00	- 90.15
Fines-Pakenham	- 200.00	- 300.00	100.00	-33%		- 367.10
Rentals-Pakenham	- 200.00	- 200.00	-	0%		- 146.01
Memberships-Pakenham	- 30.00	- 30.00	-	0%		
Photocopies-Pakenham	- 300.00	- 300.00	-	0%	- 54.73	- 35.36
Book Sales-Pakenham	- 600.00	- 500.00	- 100.00	20%		- 123.45
DVD Donations-Pakenham			-	0%		- 90.00
Programs-Pakenham			-	0%		
Internet-Pakenham			-	0%		
Total	- 2,330.00	- 2,330.00	-	0%	- 174.73	- 852.07
		- 80,378.00				
Total Revenues-MM Libraries	- 731,755.08	- 711,131.00	- 20,624.08	3%	- 742,252.72	- 567,258.76
Total Revenues	- 731,755.08	- 711,131.00	- 20,624.08	3%	- 742,252.72	- 567,258.76

Salaries & Benefits-Almonte						
Salaries	393,436.52	375,636.00	17,800.52	5%	364,562.41	302,396.91
Summer Student	5,265.00	5,205.00	60.00	1%	6,845.27	
Vacation Pay	10,768.60	7,775.00	2,993.60	39%	-	
CPP	17,145.00	15,398.00	1,747.00	11%	14,302.52	10,632.66
EI	7,850.00	6,962.00	888.00	13%	6,894.47	5,541.85
Omers	35,502.52	30,681.00	4,821.52	16%	29,701.04	29,018.21
Group Insurance	1,697.54	1,789.00	- 91.46	-5%	1,523.95	1,474.88
Medical	4,334.40	5,108.00	- 773.60	-15%	5,533.68	4,613.04
Dental	1,152.24	2,310.00	- 1,157.76	-50%	1,654.80	1,431.30
LTD	2,354.00	4,708.00	- 2,354.00	-50%		
EHT	7,984.67	7,470.00	514.67	7%	7,193.57	6,170.50
WSIB	1,351.00	1,341.00	10.00	1%	1,140.95	1,538.94
Total	488,841.49	464,383.00	24,458.49	5%	439,352.66	362,818.29

Salaries & Benefits-Pakenham						
Salaries & Wages	52,611.21	59,191.00	- 6,579.79	-11%	56,113.72	48,018.83
Summer Student	5,265.00	5,205.00	60.00	1%	5,035.29	
Vacation Pay	2,865.68	2,368.00	497.68	21%	-	

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
CPP	1,908.00	2,322.00	- 414.00	-18%	1,796.72	1,378.07
EI	1,388.00	1,362.00	26.00	2%	1,292.69	1,100.54
Omers	2,312.64	610.00	1,702.64	279%	542.28	613.19
EHT	1,185.78	1,200.00	- 14.22	-1%	1,139.17	970.24
WSIB	201.00	215.00	- 14.00	-7%	188.43	256.96
Total	67,737.31	72,473.00	- 4,735.69	-7%	66,108.30	52,337.83
Total Salaries & Benefits	556,578.80	536,856.00				

Administration-Almonte						
Other M & S	2,000.00	2,000.00	-	0%	2,339.55	2,112.96
Equipment	1,000.00	1,000.00	-	0%	1,150.64	536.96
Photocopier	1,000.00	600.00	400.00	67%	604.81	417.07
Postage & Courier Services	1,500.00	1,800.00	- 300.00	-17%	1,116.27	1,016.66
Promotions	-		-	0%		
Telephone	2,035.00	2,035.00	-	0%	1,418.54	1,458.13
Audit Fees	1,018.00	1,018.00	-	0%	508.80	1,017.60
Computer Services Expense	9,000.00	9,000.00	-	0%	9,857.63	6,318.53
Advertising	510.00	510.00	-	0%	204.03	486.62
Travelling Expense	2,000.00	2,000.00	-	0%	1,674.59	1,217.52
Memberships	550.00	550.00	-	0%	200.00	380.00
Insurance (Building Etc.)	8,967.00	8,540.00	427.00	5%	7,424.28	4,310.27
Training	4,700.00	3,500.00	1,200.00	34%	2,176.99	4,132.80
Total	34,280.00	32,553.00	1,727.00	5%	28,676.13	23,405.12

Administration-Pakenham						
Other M & S	250.00	250.00	-	0%	283.32	288.41
Equipment	500.00	500.00	-	0%	2,330.30	472.41
Photocopier	200.00	200.00	-	0%	-	176.04
Postage & Courier Services	50.00	50.00	-	0%	240.66	2.16
Telephone	2,000.00	2,000.00	-	0%	1,572.50	1,533.22
Computer Services Expense	9,000.00	9,000.00	-	0%	6,000.21	6,755.75
Travelling Expense	500.00	500.00	-	0%	38.39	
Training	800.00	1,000.00	- 200.00	-20%	29.28	
Total	13,300.00	13,500.00	- 200.00	-1%	10,494.66	9,227.99

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Materials-Almonte						
Office Supplies	3,500.00	3,500.00	-	0%	3,243.93	2,588.10
Program Supplies	2,250.00	1,600.00	650.00	41%	29,575.67	14,850.30
Compact Discs	-		-	0%		
Periodicals	2,500.00	2,500.00	-	0%	5,046.01	850.71
Books/eresources	36,771.00	36,050.00	721.00	2%	41,798.37	34,870.06
DVD's	5,200.00	5,100.00	100.00	2%	4,335.98	6,113.33
Total	50,221.00	48,750.00	1,471.00	3%	83,999.96	59,272.50

Materials-Pakenham						
Office Supplies	1,200.00	1,200.00	-	0%	1,244.15	361.61
Program Supplies	800.00	800.00	-	0%	834.72	168.89
Compact Discs	-		-	#DIV/0!		
Periodicals	-		-	#DIV/0!		
Books	16,589.28	16,264.00	325.28	2%	13,231.00	13,724.87
DVD's	2,080.00	2,040.00	40.00	2%	2,747.06	3,681.06
Total	20,669.28	20,304.00	365.28	2%	18,056.93	17,936.43

Building Operation-Almonte						
Hydro	6,630.00	6,630.00	-	0%	5,063.55	4,808.62
Heating	5,300.00	5,202.00	98.00	2%	4,823.67	4,864.50
Water	836.00	836.00	-	0%	1,125.33	978.14
Cleaning, Maintenance & Other Supplies	9,700.00	9,500.00	200.00	2%	13,076.66	8,584.07
Total	22,466.00	22,168.00	298.00	1%	24,089.21	19,235.33

Building Operation-Pakenham						
Hydro	3,850.00	3,850.00	-	0%	2,696.65	3,028.02
Heating	2,081.00	2,081.00	-	0%	1,612.74	1,719.30
Water	209.00	209.00	-	0%	41.56	20.97
Cleaning, Maintenance & Other Supplies	15,740.00	9,500.00	6,240.00	66%	11,196.30	6,914.57
Debt Payments-2017 Expansion	11,360.00	11,360.00	-	0%	11,379.82	11,342.41
Total	33,240.00	27,000.00	6,240.00	23%	26,927.07	23,025.27

Non-Resident Reimbursement - CP	1,000.00	10,000.00	- 9,000.00	-90%	44,547.80	
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Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Subtotal-MM Libraries	731,755.08	711,131.00	20,624.08	3%	742,252.72	567,258.76
Total Expenditures	731,755.08	711,131.00	20,624.08	3%	742,252.72	567,258.76
Net Difference	-	-	-	0%	-	-

RECREATION
2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Capital	22,000.00	129,000.00	- 107,000.00	-83%	121,277.38	77,498.38
Transfer to Reserves		36,030.00	- 36,030.00	-100%	62,428.00	133,733.00
Municipal Grant	1,353,780.61	1,324,787.00	28,993.61	2%	1,241,915.86	1,228,289.16
	1,375,780.61	1,489,817.00	- 114,036.39	-8%	1,425,621.24	1,439,520.54

RECREATION

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Revenues						
Federal Grants						
Federal Grant-Canada Day			-	0%		
Federal Grant-Student			-	0%		
Federal Grant-Site Upgrades-Clayton Taylor Park	- 300.00	- 300.00	-	0%	- 450.00	- 300.00
Federal Grant-TDM			-	0%		
Total Federal Grants	- 300.00	- 300.00	-	0%	- 450.00	- 300.00
Municipal Grants						
Transfer from Reserves	- 129,229.34		- 129,229.34	0%		- 1,674.23
Reserve Funds			-	0%		
Municipal Grant	- 1,353,780.61	- 1,324,787.00	- 28,993.61	2%	- 1,241,915.86	- 1,228,289.16
Total Municipal Grants	- 1,483,009.95	- 1,324,787.00	- 158,222.95	12%	- 1,241,915.86	- 1,229,963.39
Hall Rentals-Almonte						
Arena Hall Rental-Other	- 10,000.00	- 10,000.00	-	0%	- 696.66	- 3,858.63
Arena Hall Rental-Bar	- 4,000.00	- 4,000.00	-	0%		- 3,241.59
Total Hall Rentals-Almonte	- 14,000.00	- 14,000.00	-	0%	- 696.66	- 7,100.22
Surface Rentals-Almonte						
Arena Surface Rental-Ball Hockey	- 4,500.00	- 4,500.00	-	0%	- 78.00	- 52.79
Arena Surface Rental-Other	- 7,000.00	- 7,000.00	-	0%	- 964.25	- 1,085.55
Arena Ice Rental-Hockey	- 195,205.00	- 195,205.00	-	0%	- 23,717.25	- 148,313.28
Arena Ice Rental-Figure Skating	- 10,000.00	- 10,000.00	-	0%	- 804.00	- 8,712.00
Arena Ice Rental-Public Skating	- 2,000.00	- 2,000.00	-	0%	- 204.00	- 1,817.00
Total Surface Rentals-Almonte	- 218,705.00	- 218,705.00	-	0%	- 25,767.50	- 159,980.62
Canteen Rental-Almonte						
Arena Canteen Rental			-	0%		
Total Canteen Rental-Almonte	-	-	-	0%		-
Miscellaneous Revenue-Almonte						
Skate Sharpening/Pro Shop	- 600.00	- 600.00	-	0%	- 331.86	- 328.68

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Arena Advertising	- 3,000.00	- 3,000.00	-	0%	- 2,376.00	- 4,793.25
Arena Telephone Receipts			-	0%		
Arena Arcade Game Receipts			-	0%		
Broomball	- 2,500.00	- 2,500.00	-	0%		- 2,159.00
Other Rentals			-	0%		-
Pepsi/Gatorade Rebate			-	0%		
Equipment Rentals			-	0%		- 65.00
Total Misc. Revenue-Almonte	- 6,100.00	- 6,100.00	-	0%	- 2,707.86	- 7,345.93
Programs-Almonte						
Program Fees-Adult Dance	- 1,000.00	- 1,000.00	-	0%	- 2,240.00	- 667.25
Program Fees-Day Camps			-	0%		
Program Fees-Babysitting	- 1,000.00	- 1,000.00	-	0%		- 400.00
Program Fees-Senior Action	- 4,000.00	- 4,000.00	-	0%	- 517.70	- 579.65
Program Fees-Other			-	0%		
Program Fees-Volleyball	- 2,500.00	- 2,500.00	-	0%		- 66.37
Program Fees-Badminton	- 1,600.00	- 1,600.00	-	0%		- 88.50
Program Fees-Ball Hockey	- 800.00		- 800.00	0%		
Program Fees-User Group Insurance			-	0%		
Total Program Fees-Almonte	- 10,900.00	- 10,100.00	- 800.00	8%	- 2,757.70	- 1,801.77
Events-Almonte						
Canada Day			-	0%		
Halloween Dance			-	0%		
Light up the Night	- 8,000.00	- 8,000.00	-	0%	- 1,044.00	- 1,058.40
Events-Almonte Other			-	0%		
Donations-Almonte Arena			-	0%		
Donations-Almonte Skateboard Park			-	0%		
Donations-Augusta St. Park			-	0%		
Rental-Portable Stage & Trailer			-	0%		
Total Events-Almonte	- 8,000.00	- 8,000.00	-	0%	- 1,044.00	- 1,058.40
Sports Fields/Parks Revenue						
Rent-Gemmill Ball Diamond	- 1,800.00	- 1,800.00	-	0%	- 130.13	- 240.97
Rent Gemmill Soccer Field	- 2,000.00	- 2,000.00	-	0%		- 795.40
Rent Snedden/Casey Ball Diamond	- 2,500.00	- 2,500.00	-	0%		- 452.00
Rent Snedden/Casey Soccer Field	-		-	0%		
Civitan Soccer Field	- 4,000.00	- 4,000.00	-	0%		- 397.70
Appleton Soccer Field	- 3,500.00	- 3,500.00	-	0%		- 397.70

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Ramsay Field	-		-	0%		
Rent Comba Ball Diamond	-		-	0%		
Rent Pakenham Comm. Park Ball Diamond	- 3,000.00	- 3,000.00	-	0%		- 2,138.04
Rent Cedar Hill Hall	- 2,000.00	- 2,000.00	-	0%	- 87.00	-
Total Sports Fields/Parks Revenue	- 18,800.00	- 18,800.00	-	0%	- 217.13	- 4,421.81
Hall Rentals-Pakenham						
SCC Arena Hall Rental-Other	- 8,500.00	- 8,500.00	-	0%	549.00	- 3,956.46
SCC Arena Hall Rental-Bar	- 10,000.00	- 10,000.00	-	0%	- 6,790.92	- 6,641.15
Total Hall Rentals-Pakenham	- 18,500.00	- 18,500.00	-	0%	- 6,241.92	- 10,597.61
Surface Rentals-Pakenham						
SCC Arena Ice Rental-Other	- 4,000.00	- 4,000.00	-	0%	- 382.99	- 416.00
SCC Arena Ice Rental-Hockey	- 154,891.00	- 154,891.00	-	0%	- 200,073.92	- 121,673.98
SCC Arena Ice Rental-Public Skating	- 1,600.00	- 1,600.00	-	0%	- 807.00	- 1,036.00
Total Surface Rentals-Pakenham	- 160,491.00	- 160,491.00	-	0%	- 201,263.91	- 123,125.98
Canteen Rental-Pakenham						
SCC Arena Canteen Rental			-	0%		
Total Canteen Rental-Pakenham	-	-	-	0%		-
Miscellaneous Revenue-Pakenham						
SCC Skate Sharpening	- 200.00	- 200.00	-	0%	-	- 250.00
SCC Advertising				0%	- 1,401.00	
SCC Arena Ice Rental-Broomball	- 9,500.00	- 9,500.00	-	0%	- 262.00	- 7,573.13
Total Misc. Revenue-Pakenham	- 9,700.00	- 9,700.00	-	0%	- 1,663.00	- 7,823.13
Programs-Pakenham						
Program Fees-Recreational Hockey	- 15,000.00	- 10,000.00	- 5,000.00	50%	- 9,916.80	- 660.00
Program Fees-Soccer	- 7,500.00	- 7,500.00	-	0%		
Program Fees-Other			-	0%		
Total Programs-Pakenham	- 22,500.00	- 17,500.00	- 5,000.00	29%	- 9,916.80	- 660.00
Events-Pakenham						
Events-St. Pat's Prelude			-	0%		
Events-St. Pat's Dance	- 2,500.00	- 2,500.00	-	0%	- 40.00	- 135.00
Events-Home Show			-	0%		
Events-Canada Day			-	0%		
Events-Fall Fair		- 5,000.00	5,000.00	-100%		

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Events-Christmas Craft Show			-	0%		
Events-Other		-	-	0%		50.00
Total Events-Pakenham	- 2,500.00	- 7,500.00	5,000.00	-67%	- 40.00	- 85.00
Total Revenues	- 1,973,505.95	- 1,814,483.00	- 159,022.95	9%	- 1,494,682.34	- 1,554,263.86

Expenditures

Recreation Management Salaries						
Salaries & Wages	199,920.00	196,000.00	3,920.00	2%	207,697.34	188,426.17
Other Honorariums	2,500.00	2,500.00	-	0%	2,700.00	75.00
Employee Benefits			-	0%		
Total Recreation Management Salaries	202,420.00	198,500.00	3,920.00	2%	210,397.34	188,501.17

Full Time Payroll Expenses						
Vacation Pay	41,616.00	40,800.00	816.00	2%	42,648.11	38,400.41
Sick Leave	11,444.40	11,220.00	224.40	2%	13,215.31	10,872.33
Statutory Holidays	26,520.00	26,000.00	520.00	2%	26,083.52	25,352.96
Bereavement Leave	700.00	700.00	-	0%	-	386.03
Employee Benefits	4,500.00	4,500.00	-	0%	3,161.76	4,417.15
Boot/Clothing Allowance	5,500.00	5,500.00	-	0%	5,340.89	3,319.21
Labour-Seminars & Conventions	4,000.00	4,000.00	-	0%	1,024.35	1,578.97
CPP	22,500.00	22,500.00	-	0%	23,240.04	22,034.17
EI	10,000.00	10,000.00	-	0%	9,856.21	9,528.12
Omers	52,020.00	51,000.00	1,020.00	2%	47,390.73	47,646.37
Group Insurance	4,692.00	4,600.00	92.00	2%	4,868.70	4,490.77
Medical	18,870.00	18,500.00	370.00	2%	21,516.80	16,351.14
Dental	5,712.00	5,600.00	112.00	2%	6,408.24	4,977.08
EHT	10,200.00	10,000.00	200.00	2%	10,562.55	10,625.00
WSIB	11,628.00	11,400.00	228.00	2%	11,572.95	12,185.63
Total Full Time Payroll Expenses	229,902.40	226,320.00	3,582.40	2%	226,890.16	212,165.34

Part Time Payroll Expenses						
Vacation Pay	6,630.00	6,500.00	130.00	2%	5,869.22	5,574.54
Statutory Holidays	6,120.00	6,000.00	120.00	2%	4,824.03	4,037.24
Employee Benefits			-	0%	420.94	
CPP	4,500.00	4,500.00	-	0%	2,649.28	3,030.86
EI	3,875.00	3,875.00	-	0%	2,528.15	2,641.90

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
OMERS	-		-	0%	-	180.87
EHT	3,000.00	3,000.00	-	0%	2,230.68	2,326.78
WSIB	3,500.00	3,500.00	-	0%	2,683.79	2,722.31
Total Part Time Payroll Expenses	27,625.00	27,375.00	250.00	1%	21,206.09	20,514.50
Total Payroll Expenses (F/T, P/T, Management)	459,947.40	452,195.00	7,752.40	2%	458,493.59	421,181.01
Recreation General Expenses						
Labour	45,900.00	45,000.00	900.00	2%	32,259.31	32,205.87
WSIB			-	0%		
Office Supplies	3,000.00	3,000.00	-	0%	2,712.89	2,641.69
Other M & S	4,000.00	4,000.00	-	0%	2,258.22	3,706.03
Postage & Courier Services	500.00	500.00	-	0%	10,940.46	41.19
Telephone	11,000.00	11,000.00	-	0%		11,001.92
Audit Fees			-	0%		
Other Professional Fees	5,000.00	5,000.00	-	0%	949.90	1,499.95
Computer Services Expense	4,500.00	4,500.00	-	0%	4,359.55	2,064.12
Travelling Expense	2,000.00	2,000.00	-	0%	933.36	654.60
Memberships	1,500.00	1,500.00	-	0%	2,161.36	1,002.00
Association & Convention	2,000.00	2,000.00	-	0%	480.00	889.21
Other S & R	750.00	750.00	-	0%	8,060.02	
Rentals & Maintenance	7,140.00	7,140.00	-	0%		7,505.35
Bad Debt Expense	-		-	0%	250.00	
Loan Payments	212,958.00	212,958.00	-	0%	159,171.02	207,939.80
Total Recreation General Expenses	300,248.00	299,348.00	900.00	0%	224,536.09	271,151.73
Almonte Arena General Expenses						
Almonte Arena General Exp.-Hydro	78,540.00	78,540.00	-	0%	39,719.24	62,017.68
Almonte Arena General Exp.-Heating	19,380.00	19,380.00	-	0%	8,763.83	12,292.76
Almonte Arena General Exp.-Water	11,330.00	11,330.00	-	0%	8,785.03	8,879.59
Almonte Arena General Exp.-Advertising			-	0%		
Almonte Arena General Exp-Insurance	12,550.00	10,730.00	1,820.00	17%	9,327.81	5,763.61
Almonte Arena General Exp.-Rentals & Maintenance	1,530.00	1,530.00	-	0%	250.00	366.00
Total	123,330.00	121,510.00	1,820.00	1%	66,845.91	89,319.64
Almonte Arena Lobby Cleaning						
ACC Lobby Cleaning & Maint.-Labour	37,434.00	36,700.00	734.00	2%	22,632.95	30,065.91
ACC Lobby Cleaning & Maint.-Materials & Supplies	5,500.00	5,500.00	-	0%	4,698.53	5,162.81
ACC Lobby Cleaning & Maint.-Repairs/Maintenance	2,000.00	2,000.00	-	0%	6,526.79	311.66

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Total	44,934.00	44,200.00	734.00	2%	33,858.27	35,540.38
ACC Upper Hall Setup/Cleanup						
ACC Upper Hall Setup/Cleanup-Labour	18,360.00	18,000.00	360.00	2%	7,613.97	6,865.58
ACC Upper hall Setup/Cleanup-Materials & Supplies	2,550.00	2,550.00	-	0%	1,323.17	1,030.65
Total	20,910.00	20,550.00	360.00	2%	8,937.14	7,896.23
ACC Upper Hall Bar						
ACC Upper Hall Bar-Labour	1,020.00	1,000.00	20.00	2%		286.15
ACC Upper Hall Bar-Materials & Supplies	305.00	305.00	-	0%		26.65
ACC Upper Hall Bar-Liquor & Beer Purchases	4,161.60	4,080.00	81.60	2%		560.46
ACC Upper Hall Bar-Pop Purchases	520.20	510.00	10.20	2%		124.94
Total	6,006.80	5,895.00	111.80	2%	-	998.20
ACC Upper Hall Cleaning						
ACC Upper Hall Cleaning-Labour			-	0%		
ACC Upper Hall Cleaning-Materials & Supplies	150.00	150.00	-	0%		
Total	150.00	150.00	-	0%	-	-
ACC Upper Hall Misc. Maint.						
ACC Upper Hall Misc. Maint.-Labour	1,530.00	1,500.00	30.00	2%		
ACC Upper Hall Misc. Maint.-Materials & Supplies	3,060.00	3,060.00	-	0%	3,309.20	4,344.08
ACC Upper Hall Misc. Maint.-Contract R&M	8,160.00	8,000.00	160.00	2%	17,398.37	17,499.25
Total	12,750.00	12,560.00	190.00	2%	20,707.57	21,843.33
ACC Surface Setup/Cleanup						
ACC Surface Setup/Cleanup-Labour	7,140.00	7,000.00	140.00	2%	2,526.11	2,652.18
ACC Surface Setup/Cleanup-Materials & Supplies			-	0%	308.35	867.50
Total	7,140.00	7,000.00	140.00	2%	2,834.46	3,519.68
ACC Surface Cleaning						
ACC Surface Cleaning-Labour		-	-	0%		
ACC Surface Cleaning-Materials & Supplies	500.00	500.00	-	0%		
Total	500.00	500.00	-	0%	-	-
ACC Bleachers Maint.						
ACC Bleachers Maint.-Labour	6,120.00	6,000.00	120.00	2%	5,696.14	6,344.84
ACC Bleachers Maint.-Materials & Supplies			-	0%		115.35
Total	6,120.00	6,000.00	120.00	2%	5,696.14	6,460.19

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
ACC Locker Room Maint.						
ACC Locker Room Maint.-Labour	20,910.00	20,500.00	410.00	2%	15,094.87	20,416.37
ACC Locker Room Maint.-Materials & Supplies	3,060.00	3,060.00	-	0%	2,685.39	6,015.57
ACC Locker Room Maint.-Contract	260.10	255.00	5.10	2%	85.00	
Total	24,230.10	23,815.00	415.10	2%	17,865.26	26,431.94
ACC Ice Surface Maint.						
ACC Ice Surface Maint.-Labour	38,760.00	38,000.00	760.00	2%	29,078.49	36,346.62
ACC Ice Surface Maint.-Materials & Supplies	3,570.00	3,570.00	-	0%	3,071.92	2,258.44
ACC Ice Surface Maint.Contract-Repairs/Maintenance	5,100.00	5,000.00	100.00	2%	3,495.02	5,780.06
Total	47,430.00	46,570.00	860.00	2%	35,645.43	44,385.12
ACC Ice Plant Equipt.						
ACC Ice Plant Equipt.-Labour	6,120.00	6,000.00	120.00	2%	6,421.80	7,158.65
ACC Ice Plant Equipt.-M & R Parts (Inventory)	765.00	765.00	-	0%	-	684.45
ACC Ice Plant Equipt.-Fuel & Oil			-	0%	-	
ACC Ice Plant Equipt.-Contract-Repairs/Maintenance	7,262.40	7,120.00	142.40	2%	8,121.18	6,700.60
Total	14,147.40	13,885.00	262.40	2%	14,542.98	14,543.70
ACC Ice Resurfacer						
ACC Ice Resurfacer-Labour	4,080.00	4,000.00	80.00	2%	508.60	574.71
ACC Ice Resurfacer-M & R Parts (Inventory)	1,530.00	1,530.00	-	0%	161.26	650.90
ACC Ice Resurfacer-Fuel & Oil	4,200.00	4,000.00	200.00	5%	3,946.83	4,739.70
ACC Ice Resurfacer-Contract-Repairs/Maintenance	1,040.40	1,020.00	20.40	2%	803.00	1,068.50
Total	10,850.40	10,550.00	300.40	3%	5,419.69	7,033.81
Total Expenses-Almonte Arena	318,498.70	313,185.00	5,313.70	2%	212,352.85	257,972.22
General Expenses-Pakenham						
SCC General Exp.-Hydro	66,000.00	66,000.00	-	0%	42,438.43	61,216.64
SCC General Exp.-Heating	7,000.00	7,000.00	-	0%	6,273.97	6,629.45
SCC General Exp.-Insurance (Building Etc.)	12,550.00	10,730.00	1,820.00	17%	9,327.81	5,763.61
Total	85,550.00	83,730.00	1,820.00	2%	58,040.21	73,609.70
SCC Lobby Maint. & Cleaning						
SCC Lobby Maint. & Cleaning-Labour	36,720.00	36,000.00	720.00	2%	16,229.25	19,637.55
SCC Lobby Maint. & Cleaning-Materials & Supplies	5,000.00	5,000.00	-	0%	1,075.02	2,095.57
SCC Lobby Maint. & Cleaning-Contract R&M	4,161.60	4,080.00	81.60	2%	5,794.04	1,062.50

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Total	45,881.60	45,080.00	801.60	2%	23,098.31	22,795.62
SCC Upper Hall Setup/Cleanup						
SCC Upper Hall Setup/Cleanup-Labour	14,280.00	14,000.00	280.00	2%	2,975.52	4,274.47
SCC Upper Hall Setup/Cleanup-Materials & Supplies	1,020.00	1,020.00	-	0%	655.75	573.84
Total	15,300.00	15,020.00	280.00	2%	3,631.27	4,848.31
SCC Upper Hall Bar						
SCC Upper Hall Bar-Materials & Supplies	1,300.00	1,300.00	-	0%	1,053.68	971.76
SCC Upper Hall Bar-Food Purchases	731.50	665.00	66.50	10%	-	230.40
SCC Upper Hall Bar-Liquor & Beer Purchases	7,803.00	7,650.00	153.00	2%	4,699.93	3,468.16
SCC Upper Hall Bar-Pop & Mix Purchases	841.50	765.00	76.50	10%	148.89	120.68
SCC Upper Hall Bar-Bartending	3,000.00	3,000.00	-	0%	913.89	1,834.04
Total	13,676.00	13,380.00	296.00	2%	6,816.39	6,625.04
SCC Surface Rental Setup/Cleanup						
SCC Surface Renta Setup/Cleanup-Labour	5,202.00	5,100.00	102.00	2%	1,361.93	5,870.86
SCC Surface Setup/Cleanup-Materials & Supplies		-	-	0%		
Total	5,202.00	5,100.00	102.00	2%	1,361.93	5,870.86
SCC Bleachers						
SCC Bleachers Maint.-Labour	2,550.00	2,500.00	50.00	2%	4,681.78	3,644.94
SCC Bleachers Maint.-Materials & Supplies		-	-	0%		
Total	2,550.00	2,500.00	50.00	2%	4,681.78	3,644.94
SCC Locker Room Maint.						
SCC Locer Room Maint.-Labour	15,300.00	15,000.00	300.00	2%	14,874.49	13,832.98
SCC Locker Room Maint.-Materials & Supplies			-	0%	1,468.71	1,028.21
Total	15,300.00	15,000.00	300.00	2%	16,343.20	14,861.19
SCC Ice Surface Maint.						
SCC Ice Surface Maint.-Labour	28,050.00	27,500.00	550.00	2%	26,778.71	28,563.08
SCC Ice Surface Maint.-Materials & Supplies		3,000.00	- 3,000.00	-100%	2,842.86	4,840.68
SCC Ice Surface Maint.-Contract-R&M	2,101.20	2,060.00	41.20	2%	-	1,730.50
Total	30,151.20	32,560.00	- 2,408.80	-7%	29,621.57	35,134.26
SCC Ice Plant Equipt.						
SCC Ice Plant Equipt.-Labour	209.10	205.00	4.10	2%		

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
SCC Ice Plant Equip.-M & R Parts (Inventory)	100.00	100.00	-	0%		
SCC Ice Plant Equip.-Fuel & Oil			-	0%		
SCC Ice Plant Equip.-Contract-Repairs/Maintenance	5,202.00	5,100.00	102.00	2%	3,612.00	7,351.80
Total	5,511.10	5,405.00	106.10	2%	3,612.00	7,351.80

SCC Ice Conditioner						
SCC Ice Conditioner-Labour	520.20	510.00	10.20	2%	80.64	775.84
SCC Ice Conditioner-M&R Parts (Inventory)			-	0%	999.87	401.03
SCC Ice Conditioner-Fuel & Oil	3,213.00	3,060.00	153.00	5%	1,985.91	2,973.69
SCC Ice Conditioner-Contract-Repairs/Maintenance	1,040.40	1,020.00	20.40	2%	774.35	1,773.98
Total	4,773.60	4,590.00	183.60	4%	3,840.77	5,924.54

SCC Other Equip.						
SCC Other Equip.-Labour	1,249.50	1,225.00	24.50	2%	3.95	
SCC Other Equip.-Materials & Supplies	2,040.00	2,040.00	-	0%	1,866.78	464.32
SCC Other Equip.-Fuel & Oil			-	0%		
SCC Other Equip.-R&M/Water Treatment	10,200.00	10,200.00	-	0%	14,733.06	12,057.12
Total	13,489.50	13,465.00	24.50	0%	16,603.79	12,521.44

Total Expenses-Pakenham Arena	237,385.00	235,830.00	1,555.00	1%	167,651.22	193,187.70
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Active Fields & Parks						
Active Fields & Parks-Labour	35,470.50	34,775.00	695.50	2%	14,967.18	23,390.97
Active Fields & Parks-Hydro	4,235.00	4,235.00	-	0%	2,140.07	2,231.96
Active Fields & Parks-Heating			-	0%	-	-
Active Fields & Parks-Water	19,570.00	19,000.00	570.00	3%	22,157.16	15,937.06
Active Fields & Parks-Materials & Supplies	24,148.50	23,675.00	473.50	2%	2,987.76	4,995.83
Active Fields & Parks-Advertising			-	0%	-	-
Active Fields & Parks-Insurance	12,100.00	10,285.00	1,815.00	18%	8,940.88	6,498.41
Active Fields & Parks-Contract-Repairs/Maintenance	8,843.40	8,670.00	173.40	2%	8,914.17	4,391.76
Total Active Fields & Parks	104,367.40	100,640.00	3,727.40	4%	60,107.22	57,445.99

Passive Fields & Parks						
Passive Fields & Parks-Labour	86,205.30	84,515.00	1,690.30	2%	72,943.56	81,386.55
Passive Fields & Parks-Materials & Supplies	11,582.10	11,355.00	227.10	2%	7,635.63	5,487.38
Passive Fields & Parks-Contract-Repairs/Maintenance	36,424.20	35,710.00	714.20	2%	22,677.30	13,948.67
Total Passive Fields & Parks	134,211.60	131,580.00	2,631.60	2%	103,256.49	100,822.60

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Vehicles & Equipment						
Vehicles and Equipment-Labour	9,521.70	9,335.00	186.70	2%	7,336.41	4,424.52
Vehicles and Equipment-Insurance		-	-	0%	-	-
Vehicles and Equipment-M & R Parts (Inventory)	6,741.00	6,420.00	321.00	5%	6,639.08	5,491.11
Vehicles and Equipment-Fuel & Oil	11,628.75	11,075.00	553.75	5%	18,446.17	15,077.63
Vehicles and Equipment-Licenses	560.00	560.00	-	0%	768.00	505.25
Vehicles and Equipment-Contract-Repairs/Maintenance	627.30	615.00	12.30	2%	3,739.74	1,535.05
Total Vehicles & Equipment	29,078.75	28,005.00	1,073.75	4%	36,929.40	27,033.56
		-			-	-
Adult Dance						
Instruction Costs	3,000.00	3,000.00	-	0%	873.00	275.00
Advertising		-	-	0%		
Total	3,000.00	3,000.00	-	0%	873.00	275.00
Babysitting Course						
Babysitting Course-Materials & Supplies	375.00	375.00	-	0%		
Babysitting Course-Instruction Costs	500.00	500.00	-	0%		150.00
Babysitting Course-Advertising			-	0%		
Total	875.00	875.00	-	0%	-	150.00
Other Programs-Almonte						
Other Programs-Materials & Supplies	1,020.00	1,020.00	-	0%		136.40
Other Programs-Advertising	1,020.00	1,020.00	-	0%		
Total	2,040.00	2,040.00	-	0%	-	136.40
Swimming Program						
Swimming Program-Salaries & Wages-Rec. Councillor	9,363.60	9,180.00	183.60	2%	490.39	7,204.21
Swimming Program-Materials & Supplies	6,120.00	6,120.00	-	0%	2,138.31	7,204.20
Swimming Program-Advertising	100.00	100.00	-	0%	95.88	96.00
Total	15,583.60	15,400.00	183.60	1%	2,724.58	14,504.41
Total Programs-Almonte	21,498.60	21,315.00	183.60	1%	3,597.58	15,065.81
Recreation Hockey						
Recreation Hockey Program-Materials & Supplies	500.00	500.00	-	0%		300.00
Recreation Hockey Program-Advertising	100.00	100.00	-	0%	1,203.10	
Total	600.00	600.00	-	0%	1,203.10	300.00
Soccer Program						

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Soccer Program-Materials & Supplies	3,000.00	3,000.00	-	0%		
Other Programs-Pakenham						
Other Programs-Materials & Supplies	100.00	100.00	-	0%	765.00	
Total Programs-Pakenham	3,700.00	3,700.00	-	0%	438.10	300.00
Canada Day						
Canada Day-Labour	1,530.00	1,500.00	30.00	2%		
Canada Day-Materials & Supplies	13,000.00	13,000.00	-	0%		345.00
Canada Day-Advertising	2,500.00	2,500.00	-	0%	392.00	
Total	17,030.00	17,000.00	30.00	0%	392.00	345.00
Light up the Night						
Light up the Night-Labour	510.00	500.00	10.00	2%		
Light up the Night-Materials & Supplies	11,000.00	11,000.00	-	0%	350.00	2,561.63
Light up the Night-Advertising	1,000.00	1,000.00	-	0%		171.00
Total	12,510.00	12,500.00	10.00	0%	350.00	2,732.63
Santa Claus Parade						
Santa Claus Parade-Labour	357.00	350.00	7.00	2%		
Santa Claus Parade-Materials & Supplies	300.00	300.00	-	0%	200.00	263.34
Santa Claus Parade-Advertising	500.00	500.00	-	0%	1,954.85	
Total	1,157.00	1,150.00	7.00	1%	2,154.85	263.34
Other Events-Almonte						
Other Events-Labour	2,040.00	2,000.00	40.00	2%	256.94	
Other Events-Materials & Supplies	5,000.00	5,000.00	-	0%	4,878.43	3,213.48
Total	7,040.00	7,000.00	40.00	1%	5,135.37	3,213.48
MM at a Glance						
MM at a Glance-Labour	204.00	200.00	4.00	2%		
MM at a Glance-Materials & Supplies	100.00	100.00	-	0%		
MM at a Glance-Advertising	1,500.00	1,500.00	-	0%	571.00	
Total	1,804.00	1,800.00	4.00	0%	571.00	-
Volunteer Appreciation Event	1,000.00	1,000.00	-	0%		52.65

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Total Events-Almonte	40,541.00	40,450.00	91.00	0%	8,603.22	6,607.10
St. Pat's Dance						
St. Pat's Dance-Labour	102.00	100.00	2.00	2%		
St. Pat's Dance-Materials & Supplies	2,500.00	2,500.00	-	0%		25.55
St. Pat's Dance-Advertising	500.00	500.00	-	0%		59.50
Total	3,102.00	3,100.00	2.00	0%	-	85.05
Home Show						
Home Show-Labour		-	-	0%		
Home Show-Materials & Supplies		-	-	0%		
Total		-	-	0%		
Canada Day						
Canada Day-Labour	663.00	650.00	13.00	2%		
Canada Day-Materials & Supplies	8,000.00	8,000.00	-	0%		
Canada Day-Advertising	1,500.00	1,500.00	-	0%		
Total	10,163.00	10,150.00	13.00	0%	-	-
Fall Fair						
Fall Fair-Labour		2,500.00	- 2,500.00	-100%		
Fall Fair-Materials & Supplies		6,000.00	- 6,000.00	-100%		
Fall Fair-Advertising		2,200.00	- 2,200.00	-100%		
Total	-	10,700.00	- 10,700.00	-100%	-	-
Craft Show						
Craft Show-Labour			-	0%		
Craft Show-Advertising			-	0%		
Total		-	-	0%		
Santa Claus Parade						
Santa Claus Parade-Labour	255.00	250.00	5.00	2%		
Santa Claus Parade-Materials & Supplies	2,100.00	2,100.00	-	0%		
Santa Claus Parade-Advertising	1,000.00	1,000.00	-	0%	1,954.85	
Total	3,355.00	3,350.00	5.00	0%	1,954.85	-
Other Events-Pakenham						

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Other Events-Labour	459.00	450.00	9.00	2%		53.34
Other Events-Materials & Supplies	1,500.00	1,500.00	-	0%	88.40	290.00
Other Events-Advertising	250.00	250.00	-	0%		
Total	2,209.00	2,200.00	9.00	0%	88.40	343.34
Total Events-Pakenham	18,829.00	29,500.00	- 10,671.00	-36%	2,043.25	428.39
Other Recreation Expenses						
Youth Centre	30,000.00	30,000.00	-	0%	30,000.00	30,000.00
MVTM	72,144.60	70,730.00	1,414.60	2%	69,345.00	67,983.00
Home Support-Mills Community Support Corp.	3,500.00	3,500.00	-	0%	3,500.00	3,500.00
Public Skating Monitors	3,080.40	3,020.00	60.40	2%	1,580.13	2,935.87
Appleton Museum	27,861.30	27,315.00	546.30	2%	26,780.00	26,252.00
Naismith Basketball Foundation	6,350.00	6,230.00	120.00	2%	6,110.00	5,987.00
R. Tait McKenzie Memorial Museum	6,350.00	6,230.00	120.00	2%	6,110.00	5,987.00
Mills Commuinity Support-Seniors Programming	10,000.00	10,000.00	-	0%	10,000.00	10,000.00
Ramsay Recreation Facility Grant	20,000.00	20,000.00	-	0%	20,000.00	18,323.07
Pakenham School Playstructure Funding		-	-	0%	10,000.00	
Total	179,286.30	177,025.00	2,261.30	1%	183,425.13	170,967.94
Bicenntennial Celebrations						
Materials and Supplies	83,000.00	8,500.00	74,500.00	876%		
Total	83,000.00	8,500.00	74,500.00	876%	-	
Total Expenditures	1,930,591.75	1,841,273.00	89,318.75	5%	1,461,434.14	1,522,164.05
Net Curling Fund	42,914.20					
Net Recreation Fund	- 0.00	26,790.00	- 69,704.20		- 33,248.20	- 32,099.81

CURLING

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
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Revenues

Food/Liquor						
Beverage Sales	- 30,000.00	- 25,000.00	- 5,000.00	20%	- 8,750.40	- 25,915.20
Food Sales			-	0%		
Total	- 30,000.00	- 25,000.00	- 5,000.00	20%	- 8,750.40	- 25,915.20

Rental Revenues						
Curling Lounge Rental	- 1,250.00	- 1,250.00	-	0%		
Curling Surface Rental	- 250.00	- 250.00	-	0%		
Curling Surface Bar Proceeds			-	0%		
Curling Ice Rental-Curling Club	- 35,000.00	- 28,000.00	- 7,000.00	25%	- 11,180.00	- 16,997.01
Curling Rink Advertising			-	0%		
Total	- 36,500.00	- 29,500.00	- 7,000.00	24%	- 11,180.00	- 16,997.01

Total Revenues	- 66,500.00	- 54,500.00	- 12,000.00	22%	- 19,930.40	- 42,912.21
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Expenditures

Curling General Expenses						
Curling General Exp.-Other Professional Fees			-	0%		
Curling General Exp.-Insurance (Building Etc.)	14,300.00	10,730.00	3,570.00	33%	9,327.80	5,763.61
Curling General Exp.-Hydro	35,000.00	35,000.00	-	0%	8,733.53	24,900.41
Curling General Exp.-Heating	4,000.00	4,000.00	-	0%		4,006.60
Curling General Exp.-Water	825.00	825.00	-	0%	1,374.10	1,213.95
Total	54,125.00	50,555.00	3,570.00	7%	19,435.43	35,884.57

Curling Misc. Maint.						
Curling Misc. Maint.-Labour	100.00	100.00	-	0%		

Curling Lounge Setup/Cleanup						
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Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Curling Lounge Setup/Cleanup-Labour		-	-	0%		
Curling Lounge Setup/Cleanup-Materials & Supplies			-	0%		
Total		-	-	0%	-	-

Curling Ice Rental Lounge Maint.						
Curling Ice Rental Lounge Maint.-Labour	15,300.00	15,000.00	300.00	2%	5,693.24	10,963.16
Curling Ice Rental Lounge Maint.-M&S	1,500.00	1,500.00	-	0%	409.26	1,188.03
Curling Ice Rental Lounge Maint.-Contract R&M	2,500.00	2,500.00	-	0%	-	
Total	19,300.00	19,000.00	300.00	2%	6,102.50	12,151.19

Curling Ice Rental Locker Maint.						
Curling Ice Rental Locker Maint.-Labour	3,060.00	3,000.00	60.00	2%	2,053.83	3,294.00
Curling Ice Rental Locker Maint.-M&S	400.00	400.00	-	0%	300.93	
Total	3,460.00	3,400.00	60.00	2%	2,354.76	3,294.00

Curling Ice Rental Surface Maint.						
Curling Ice Rental Surface Maint.-Labour	520.20	510.00	10.20	2%	1,421.28	
Curling Ice Rental Surface Maint.-M&S	1,400.00	1,400.00	-	0%	2,625.82	1,634.97
Curling Ice Rental Surface Maint.-Contract R&M		-	-	0%		
Total	1,920.20	1,910.00	10.20	2%	4,047.10	1,634.97

Curling Ice Plant						
Curling Ice Plant-Labour			-	0%		
Curling Ice Plant-M & R Parts (Inventory)			-	0%		
Curling Ice Plant-Contract-Repairs/Maintenance	2,000.00	2,000.00	-	0%	10,790.45	1,043.72
Total	2,000.00	2,000.00	-	0%	10,790.45	1,043.72

Curling Ice Scraper						
Curling Ice Scraper-Labour		-	-	0%		
Curling Ice Scraper-M & R Parts (Inventory)			-	0%		
Curling Ice Scraper-Contract-Repairs/Maintenance			-	0%		
Total	-	-	-	0%	-	-

Curling Bar						
Curling Bar-Labour	12,000.00	8,000.00	4,000.00	50%	3,024.18	5,721.65
Curling Bar-Employee Benefits	459.00	450.00	9.00	2%	182.32	449.59

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Curling Bar-Other M & S	100.00	100.00	-	0%	460.61	25.15
Curling Bar-Food Purchases	1,100.00	1,000.00	100.00	10%	185.63	1,022.65
Curling Bar-Liquor & Beer Purchases	14,000.00	14,000.00	-	0%	6,266.52	13,178.39
Curling Bar-Pop & Mix Purchases	700.00	700.00	-	0%	329.10	580.99
Curling Bar-Misc. Equipment Expense	150.00	150.00	-	0%	-	25.15
Total	28,509.00	24,400.00	4,109.00	17%	10,448.36	21,003.57
Total Expenditures	109,414.20	101,365.00	8,049.20	8%	53,178.60	75,012.02
Net Curling Fund	42,914.20	46,865.00	- 3,950.80	-8%	33,248.20	32,099.81

COMMUNITY AND ECONOMIC DEVELOPMENT
2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Salaries & Wages	132,090.49	129,500.48	2,590.01	2%	50,717.97	49,714.10
Salaries & Wages-Student	52,432.00	41,600.00	10,832.00	26%	31,326.22	36,932.67
Other Honorariums	2,000.00	2,000.00	-	0%	1,633.52	480.00
CPP	5,575.00	5,575.00	-	0%	3,143.18	3,300.69
EI	2,550.00	2,550.00	-	0%	1,463.01	1,566.03
OMERS	9,241.20	9,060.00	181.20	2%	5,417.45	5,561.99
Group Insurance	627.30	615.00	12.30	2%	446.48	407.33
Medical	1,611.60	1,580.00	31.60	2%	1,660.10	1,383.96
Dental	678.30	665.00	13.30	2%	496.44	429.54
EHT	2,391.90	2,345.00	46.90	2%	1,626.57	1,760.29
WSIB	3,060.00	3,000.00	60.00	2%	1,823.57	1,988.49
Office Supplies	300.00	300.00	-	0%	104.65	120.65
Publications	500.00	500.00	-	0%	283.91	450.27
Other M & S	300.00	300.00	-	0%	8.44	54.85
Postage & Courier Services	150.00	150.00	-	0%	227.35	
Telephone (Info. Office)	1,600.00	1,600.00	-	0%	1,290.58	1,346.74
Other Professional Fees	1,000.00	1,000.00	-	0%	39.58	
Travelling Expense	1,200.00	1,200.00	-	0%	193.31	645.11
Memberships	1,500.00	1,500.00	-	0%	305.28	851.41
Association & Convention	3,000.00	3,000.00	-	0%	381.60	
Beautification vehicle maint.	5,000.00	5,000.00	-	0%	6,266.80	5,691.91
Promotion	41,620.00	41,620.00	-	0%	22,200.04	33,610.12
Beautification Projects	20,810.00	20,810.00	-	0%	16,537.01	16,864.83
Tourism-Information Office	3,000.00	3,000.00	-	0%	1,638.50	140.00
Long Term Debt Repayments	95,650.96	95,650.96	-	0%	46,623.64	45,812.14
Capital Expenditure	21,500.00	91,000.00	- 69,500.00	-76%	68,936.83	18,500.00
To Reserves	510,000.00	663,200.00	- 153,200.00	-23%	561,759.90	14,763.21
Total Expenditures	919,388.75	1,128,321.44	- 208,932.69	-19%	826,551.93	242,376.33

HERITAGE COMMITTEE

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Honarariums	1,000.00	1,000.00	-	0%	600.00	600.00
Doors Open	1,000.00		1,000.00	0%		
Materials & Supplies	250.00	250.00	-	0%		0.89
Other Professional Fees	500.00	500.00	-	0%		
Travelling Expense	750.00	750.00	-	0%		
Association & Convention	750.00	750.00	-	0%	75.00	75.00
Other S & R			-	0%		
Receptions			-	0%		
Grants & Donations			-	0%		
Tax Relief Program	17,773.50	17,425.00	348.50	2%	16,172.25	16,745.00
Heritage grant program	20,000.00	20,000.00	-	0%	19,588.73	8,393.42
	42,023.50	40,675.00	1,348.50	3%	36,435.98	25,814.31

COST SHARING
2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Carleton Place Library Grant			-	0%		60,200.50
Carleton Place Pool Grant			-	0%	29,685.00	28,821.00
Carleton Place Rec Grant			-	0%	63,050.00	61,037.00
	-	-	-	0%	92,735.00	150,058.50

OTHER CULTURAL-MUNICIPAL GRANTS

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Grants or Donations	2,500.00	2,500.00	-	0%	-	2,500.00
Grants or Donations			-	0%		
Grants or Donations	31,890.30	31,265.00	625.30	2%	7,500.00	20,850.00
Grants or Donations			-	0%		
Grants or Donations			-	0%		
Micro Grant Program			-	0%		
	34,390.30	33,765.00	625.30	2%	7,500.00	23,350.00

Development Services & Engineering 2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Remuneration and Benefits	- 41,348.36		- 41,348.36	0%		
Salaries & Wages	519,467.14	255,458.25	264,008.89	103%	112,496.60	162,114.09
Other Honorariums			-	0%	1,200.00	2,100.00
CPP	20,250.68	10,420.36	9,830.32	94%	5,655.25	7,674.97
EI	7,820.55	4,001.52	3,819.03	95%	2,318.78	3,223.38
OMERS	53,935.91	26,471.36	27,464.55	104%	8,241.79	16,233.06
Group Insurance	4,061.14	2,129.40	1,931.74	91%	457.15	1,352.21
Medical	12,886.04	6,740.16	6,145.88	91%	2,289.10	4,901.89
Dental	3,732.98	1,940.28	1,792.70	92%	689.44	1,502.03
EHT	10,048.64	4,981.44	5,067.21	102%	2,208.36	3,286.63
WSIB	14,129.51	6,486.68	7,642.82	118%	2,502.91	3,680.62
Publications	100.00	100.00	-	0%	-	
Other M & S	1,000.00	1,000.00	-	0%	904.08	310.18
Materials & Supplies	2,500.00	2,000.00	500.00	25%	1,193.90	1,417.17
Postage & Courier Services	900.00	900.00	-	0%	1,219.49	1,690.99
Telephone	2,400.00	1,800.00	600.00	33%	1,340.62	1,690.11
Legal Fees	25,000.00	8,000.00	17,000.00	213%	57,805.19	58,872.88
Other Professional Fees	25,000.00	4,000.00	21,000.00	525%	300,433.52	49,029.87
Computer Services Expense	18,000.00	18,000.00	-	0%	10,989.65	11,607.76
Advertising	250.00	250.00	-	0%	1,628.16	
Travelling Expense	3,500.00	3,500.00	-	0%	-	
Memberships	2,000.00	1,500.00	500.00	33%	547.48	1,073.36
Association & Convention	5,000.00	4,000.00	1,000.00	25%	-	746.02
Capital Expenditure	195,500.00	40,000.00	155,500.00	389%	40,369.42	37,458.49
Affordable Housing Grant program	50,000.00	50,000.00	-	0%		
To Reserves			-	0%		57,500.00
Total Expenditures	936,134.23	453,679.45	523,803.15	115%	554,490.89	427,465.71

AGRICULTURE

2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Remuneration	3,000.00	3,000.00	-	0%	4,433.79	937.35
Long Term Debt Charges	1,630.00	1,630.00	-	0%	452.05	4,687.45
Office Supplies			-	0%		
Other M&S			-	0%		
Association & Convention			-	0%		
Capital Expenditure			-	0%		
	4,630.00	4,630.00	-	0%	4,885.84	5,624.80

SCHOOL & COUNTY REQUISITIONS
2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
School Requisition-English, Public	4,024,313.60	3,871,010.56	153,303.04	4%	3,280,986.72	3,411,735.37
School Requisition-English, Separate			-	0%	537,685.19	626,053.38
County Requisition	8,709,188.40	8,508,034.00	201,154.40	2%	8,280,529.00	7,955,902.72
School Requisition-French, Separate			-	0%	55,043.68	66,298.52
School Requisition-French, Public			-	0%	15,219.37	19,743.41
Hospital Funding			-	0%		
Total Expenditures	12,733,502.00	12,379,044.56	354,457.44	3%	12,169,463.96	12,079,733.40

Water and Sewer 2023 Budget

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Revenue						
Interest & Dividends-ORPC	- 31,496.90	- 22,500.00	- 8,996.90	40%	- 48,905.46	- 21,265.35
Interest and Dividends-MRPC	- 147,216.33	- 172,000.00	24,783.68	-14%	- 682,216.50	- 148,695.00
Rental Income-MRPC		-	-	0%	-	- 11,637.00
Water Bill Revenue	- 4,298,408.94	- 4,044,292.15	- 254,116.79	6%	- 3,941,941.10	- 3,652,842.19
Miscellaneous Waterworks			-	0%		
Waterworks-Remote meters	- 50,000.00	- 50,000.00	-	0%	- 63,538.44	- 59,646.00
Waterworks-W&S Connections	- 12,000.00	- 12,000.00	-	0%	- 13,400.00	- 14,100.00
Waterworks-Hydrant Rental	- 3,600.00	- 3,500.00	- 100.00	3%	- 3,500.00	- 3,500.00
Waterworks-Other Fees & S/C	- 100.00	- 60.00	- 40.00	67%	- 12,233.39	- 30.00
Interest on overdue water accounts	- 20,800.00	- 20,000.00	- 800.00	4%		- 10,274.37
Interest Income	- 35,000.00	- 35,000.00	-	0%	- 35,000.00	- 31,487.21
Reserve Funds	- 161,794.00	- 161,793.39	- 0.61	0%	- 239,647.00	- 239,647.00
Reserves	- 221,293.00	- 326,393.61	105,100.61	-32%	-	
Total Revenue	- 4,981,709.16	- 4,847,539.15	- 134,170.01	3%	- 5,040,381.89	- 4,193,124.12

Expenditures

General Expenses						
Labour	129,076.92	126,546.00	2,530.92	2%	64,794.20	70,038.92
Overtime	2,500.00		2,500.00	0%	212.92	2,471.67
Vacation Pay	12,954.00	12,700.00	254.00	2%	15,384.88	14,323.59
Sick Leave	4,182.00	4,100.00	82.00	2%	7,520.84	5,594.94
Family Leave	3,570.00	3,500.00	70.00	2%	4,012.61	2,653.53
Statutory Holidays	11,730.00	11,500.00	230.00	2%	12,105.55	11,449.27
Bereavment Leave	200.00	200.00	-	0%	-	
CPP	12,175.00	12,175.00	-	0%	13,711.49	10,376.29
EI	5,300.00	5,300.00	-	0%	5,526.48	4,446.38
Omers	26,775.00	26,250.00	525.00	2%	26,575.66	26,318.04
Group Insurance	2,397.00	2,350.00	47.00	2%	-	1,820.00
Medical	7,701.00	7,550.00	151.00	2%	-	6,580.28
Dental	2,346.00	2,300.00	46.00	2%	-	2,158.65
EHT	5,722.20	5,610.00	112.20	2%	6,442.25	5,507.91
WSIB	5,865.00	5,750.00	115.00	2%	2,440.49	950.02
Long Term Debt Charges	841,302.00	841,302.00	-	0%	687,260.67	617,339.69
Postage & Courier Services	500.00	500.00	-	0%	-	106.59
Telephone	7,640.00	2,500.00	5,140.00	206%	3,134.76	2,220.59
Audit Fees	2,500.00	2,500.00	-	0%	2,442.24	1,272.00
Other Professional Fees	34,144.00	4,144.00	30,000.00	724%	21,680.49	2,098.84

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Advertising	250.00	250.00	-	0%	-	1,312.70
Insurance (Building Etc.)	14,554.00	14,125.00	429.00	3%	17,657.00	13,313.22
Personnel (Clothing, Etc.)	3,050.00	3,050.00	-	0%	1,949.92	2,836.21
Technical Courses	16,000.00	16,000.00	-	0%	17,174.43	8,003.46
Personnel (Courses/Memberships, Etc.)	1,000.00	1,000.00	-	0%	-	
Machine Rental (town)	31,850.00		31,850.00	0%		
Capital Expenditure	884,760.00	1,225,046.15	- 340,286.15	-38%	241,768.77	239,060.27
To Reserves	730,578.28	342,837.00	387,741.28	113%	1,893,193.92	1,202,233.42
Total General Expenses	2,800,622.40	2,679,085.15	121,537.25	5%	3,044,989.57	2,254,486.48

Vehicles & Equipment						
Labour	2,963.10	2,905.00	58.10	2%	4,702.01	2,613.56
Overtime	-	-	-	0%	19.32	-
Insurance	2,750.00	2,355.00	395.00	17%	2,048.32	1,692.00
M&R Parts	13,800.00	13,800.00	-	0%	17,654.59	11,693.83
Fuel & Oil	11,576.25	11,025.00	551.25	5%	10,990.02	8,799.85
Licences	1,431.00	1,431.00	-	0%	1,816.73	1,428.50
Total Vehicles & Equipment Expenses	32,520.35	31,516.00	1,004.35	3%	37,230.99	26,227.74

2017 Valve Turner						
Sanitary Collection Labour	15,045.00	14,750.00	295.00	2%	17,455.04	13,412.79
Sanitary Collection Overtime	4,411.50	4,325.00	86.50	2%	3,253.02	2,799.80
Sanitary Collection Machine Rental (town)		3,675.00	- 3,675.00	-100%	4,528.50	4,100.95
Sanitary Collection Materials	16,800.00	16,000.00	800.00	5%	1,488.28	21,274.94
Sanitary Collection Contract	35,700.00	35,000.00	700.00	2%	9,328.39	34,209.75
Total	71,956.50	73,750.00	- 1,793.50	-2%	36,053.23	75,798.23

Water Distribution						
Water Distribution Postage & Courier Services	12,750.00	12,500.00	250.00	2%	11,509.89	11,573.14

Maintenance & Repairs						
Maintenance & Repairs Labour	101,770.50	99,775.00	1,995.50	2%	113,050.62	99,803.16
Maintenance & Repairs Overtime	14,203.50	13,925.00	278.50	2%	19,601.04	12,748.57
Maintenance & Repairs Hydro			-	0%		
Maintenance & Repairs Machine Rental (town)		17,275.00	- 17,275.00	-100%	34,721.40	23,297.10
Maintenance & Repairs Materials	41,212.50	39,250.00	1,962.50	5%	31,456.56	36,027.85
Maintenance & Repairs Contract	47,858.40	46,920.00	938.40	2%	77,758.93	50,961.58
Total	205,044.90	217,145.00	- 12,100.10	-6%	276,588.55	222,838.26

Valve Inspection & Maint.						
Valve Inspection & Maint. Labour	10,200.00	10,000.00	200.00	2%	10,548.91	7,441.26
Valve Inspection & Maint. Overtime	765.00	750.00	15.00	2%	7,801.37	2,038.17
Valve Inspection Machine Rental (town)		2,000.00	- 2,000.00	-100%	5,320.35	3,039.60

Description	2023 Budget	2022 Budget	\$ Change	% Change	2021 Actual	2020 Actual
Valve Inspection & Maint. Materials	15,750.00	15,000.00	750.00	5%	10,308.86	689.82
Total	26,715.00	27,750.00	- 1,035.00	-4%	33,979.49	13,208.85

Meter Install, Maint. & Replacement

Meter Install, Maint. & Replacement Labour	6,242.40	6,120.00	122.40	2%	2,624.07	2,239.69
Meter Install, Maint. & Replacement Overtime	469.20	460.00	9.20	2%	2.39	201.14
Meter Install, Maint. & Repl. Machine Rental (town)		1,800.00	- 1,800.00	-100%	771.90	661.50
Meter Install, Maint. & Replacement Materials	42,840.00	40,800.00	2,040.00	5%	42,731.57	39,578.03
Total	49,551.60	49,180.00	371.60	1%	46,129.93	42,680.36

Meter Reading & Billing

Meter Reading & Billing Labour	7,650.00	7,500.00	150.00	2%	7,852.52	7,546.62
Meter Reading & Billing Overtime	102.00	100.00	2.00	2%	47.50	93.39
Meter Reading & Billing Office Supplies	14,000.00	14,000.00	-	0%	-	277.55
Meter Reading & Billing Machine Rental (town)		3,400.00	- 3,400.00	-100%	1,977.00	2,405.10
Total	21,752.00	25,000.00	- 3,248.00	-13%	9,877.02	10,322.66

Pump Houses, Lift Stns.

Pump Houses, Lift Stns. Labour	1,560.60	1,530.00	30.60	2%	63.32	186.84
Pump Houses, Lift Stns. Overtime	520.20	510.00	10.20	2%	46.00	645.82
Pump Houses, Lift Stns. Engineering Fees	4,000.00	4,000.00	-	0%	-	
Contract-OCWA (WT & SPS) Fixed Cost	1,590,555.36	1,559,368.00	31,187.36	2%	1,454,004.55	1,437,895.97
Contract-OCWA (WWTP) Cost Plus	66,300.00	65,000.00	1,300.00	2%		
Pump Houses, Lift Stns Grant in Lieu	80,200.00	80,200.00	-	0%	75,110.60	77,135.32
Total	1,743,136.16	1,710,608.00	32,528.16	2%	1,529,224.47	1,515,863.95

Ontario One Call

Ontario One Call Labour	15,606.00	15,300.00	306.00	2%	10,153.13	15,009.75
Ontario One Call Overtime	714.00	700.00	14.00	2%	808.63	709.95
Ontario One Call Materials	320.25	305.00	15.25	5%	44.75	12.20
Ontario One Call Machine Rental (town)		3,700.00	- 3,700.00	-100%	3,185.40	3,860.10
Ontario One Call Contract	1,020.00	1,000.00	20.00	2%	606.84	532.45
Total	17,660.25	21,005.00	- 3,344.75	-16%	14,798.75	20,124.45

Total Expenditures	4,981,709.16	4,847,539.15	134,170.01	3%	5,040,381.89	4,193,124.12
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